



Our TM1 Transformation

IBM Finance Forum 2014

Presented by

David Coulter, Chief Financial Officer

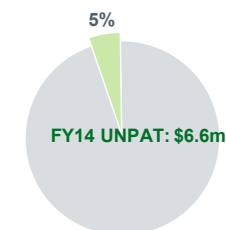
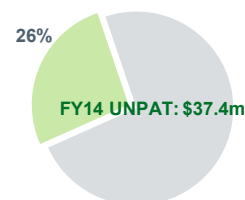
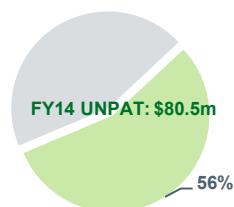
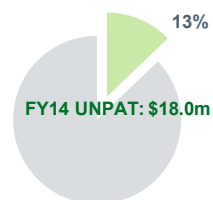
17 September, 2014

About us



Financial Advice and Distribution	Platform Management and Administration	Investment Management	Trustee Services
<ul style="list-style-type: none"> Provides financial planning advice supported by investment research, training, marketing and compliance support services Approximately 1,120 advisers aligned to IOOF Need for financial advice increasing Aligned groups retain independence but can leverage off the IOOF brand and resources where required. 	<ul style="list-style-type: none"> Administers investment and superannuation funds, administrations and services provided to financial advisers and clients IOOF's platforms are highly regarded – top four position in Wealth Insights adviser survey all years bar one since 2010. 	<ul style="list-style-type: none"> Multi-manager capabilities through MultiMix Sells investment bonds via WealthBuilder Active asset management capabilities through Perennial <ul style="list-style-type: none"> 1st and 2nd quartile performance in Multi-Manager funds YTD Award winning boutique based fund manager 	<ul style="list-style-type: none"> Offers estate planning, estate administration and fiduciary services Corporate trust business provides custodian, security trustee and agency services as well as acting in structured finance and staff equity transactions Leading participant in a consolidating industry Well positioned to participate in small super industry.
FUAd² : \$32.6bn	FUA² : \$31.9bn	FUM² : \$31.4bn	FUS² : \$26.0bn

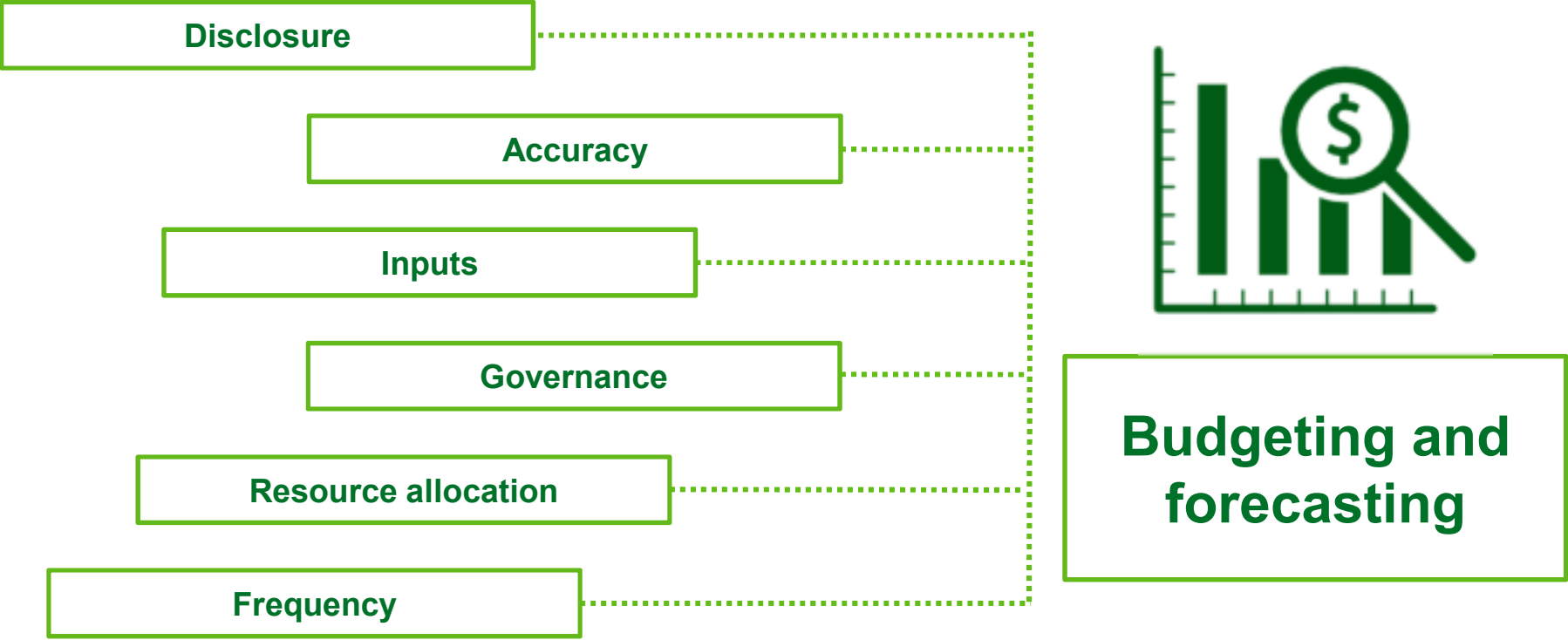
Contribution to 1H2014 UNPAT¹



Source: Company filings.

- Underlying net profit after tax pre-amortisation. Contribution calculated before the allocation of Corporate and other.
- FUMAS as at 30 June 2014.

Budgeting and forecasting



Old process



Spreadsheet



Inconsistent drivers



Multiple approaches post M&A activity

Benefits of automation



Shorter
turnaround time

Less support costs

Robust model

Our false start – why?



Focus on cost minimisation

Unsupported technology – in development as we proceeded

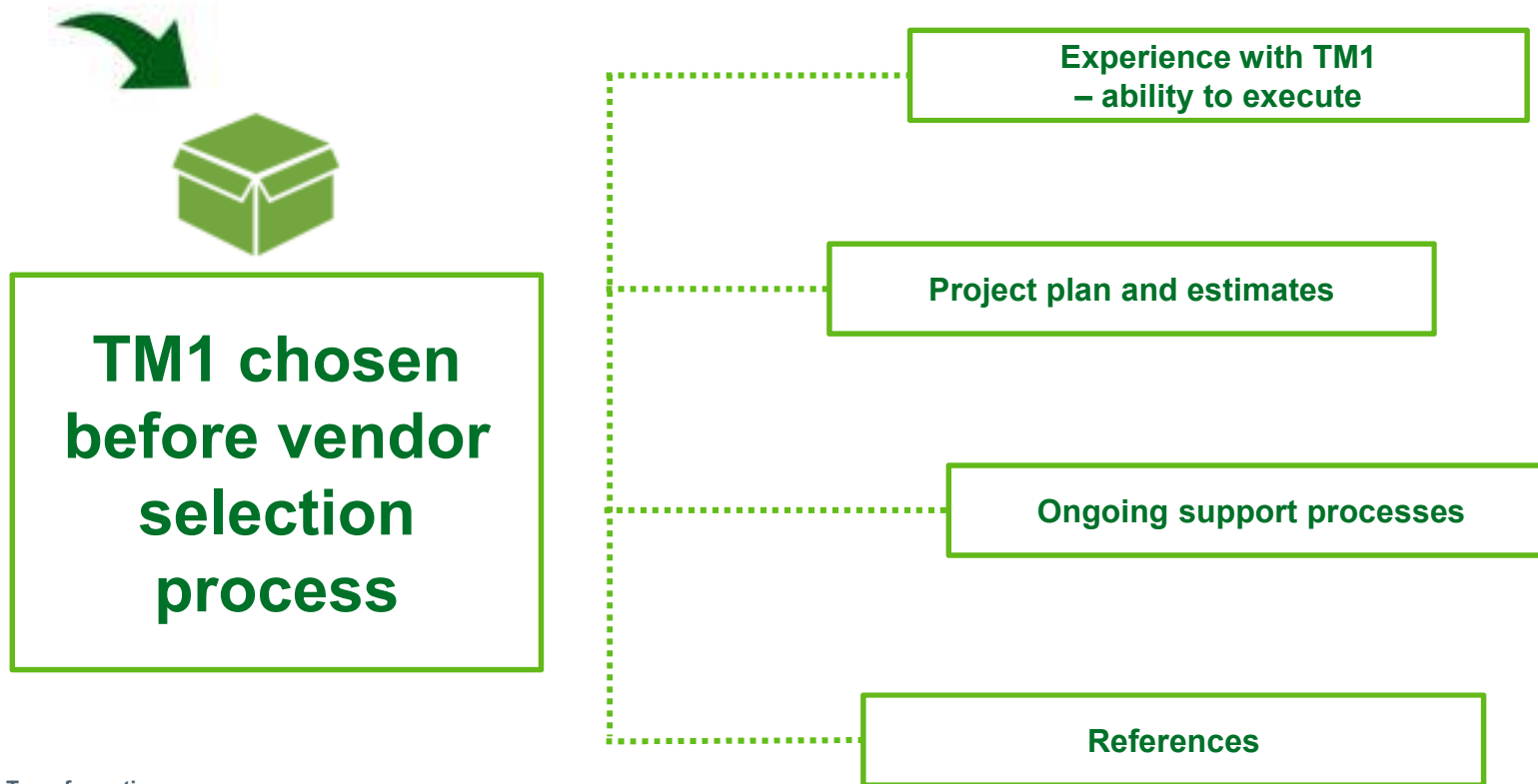
Heavy support on third party consulting

Long turnaround times

Extensions difficult

Better to have gone for best available at reasonable cost

The solution and approach



Implementation with TRIDANT



Why it works so well



Changed assumptions can be instantly seen in entire model



Less support costs – No external support for last FY

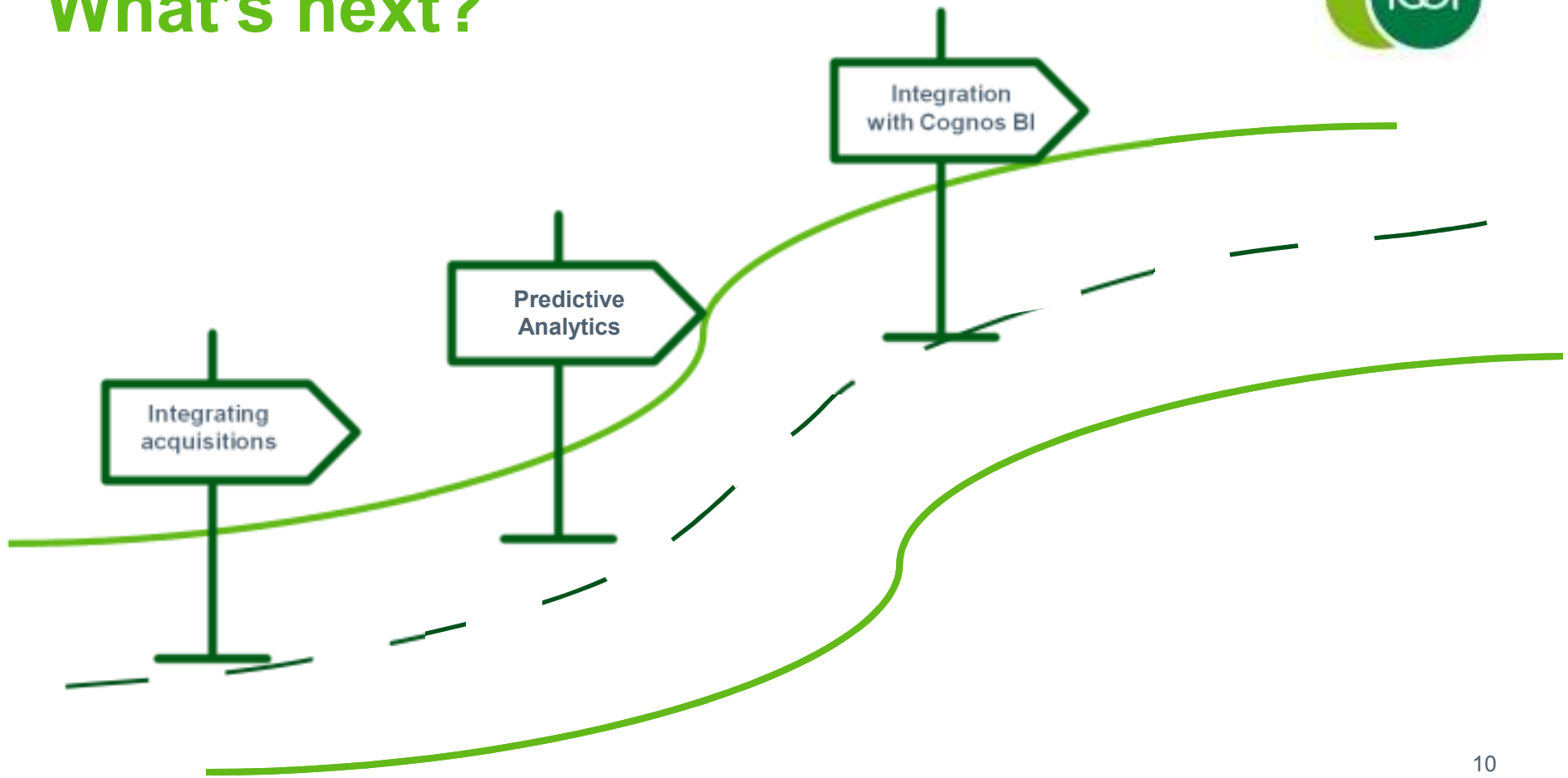


Data integrity



Ad-hoc (out of cycle) regeneration with one person driving

What's next?





Questions



Creating financial independence since 1846