

Financial Services Business Integration



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Imperatives for BANKS

- Cost reduction
- Revenue growth
- Risk reduction
- Customer focus
- Customer retention
- Optimise ROI from mergers and acquisitions with scale based cost savings and rapid business unit integration
- Wealth Management

Imperatives for FINANCIAL MARKETS

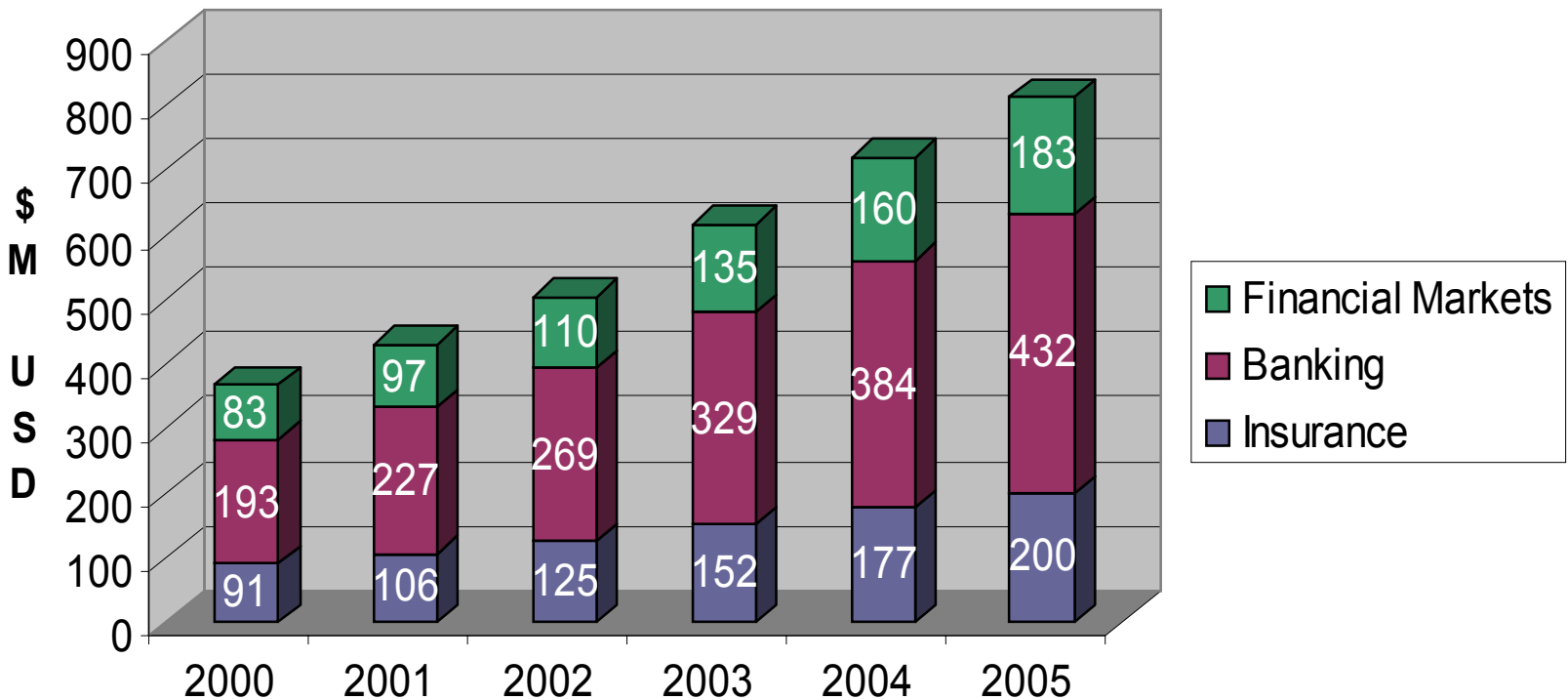
- Margin
- Speed to market
- Faster support of new customers
- Strategy execution
- Overheads reduction
- Risk reduction
- Customer retention

Imperatives for INSURERS

- Survival
- Increase size and performance – at the same time
- Reduce Costs
 - Policy admin & claims management
- Customer Management
 - Understand key buying factors
 - Increase retention of profitable Customers
- Optimise ROI from mergers and acquisitions with scale based cost savings and rapid business unit integration
- Create value

The BI opportunity is large and growing rapidly

Finance Industry, BI Opportunity - Market Forecast, 2000-2005



Source: GMV2H01 (for Total Business Integration Opportunity by Year); Detailed segment figures are derived



Straight-Through Processing (STP) Is a Top Issue

Top 2002 Strategic IT Initiatives In Wholesale Financial Services	
Rank	Initiative
1	Credit Risk
2	Enterprise Business Process Management Integration
3	Return on IT Investments
4	Straight-through processing (STP)
5	Regulatory Changes
6	Knowledge Management
7	Portal solutions and self-service
8	Security
9	Outsourcing and packaged applications
10	Financial institutions as IT solution providers

Source: Meridian Research, 2002

Retail Brokerage 2002 Software Spending Priorities	
Rank	Project
1	Back Office, Correspondent Clearing, and Custody
2	Core Processing
3	Trading Tools, Analytics, and Broker Workstations
4	Content, Decision Support, Advice, and Planning
5	Other
6	Delivery Channels
7	CRM

Source: Tower Group, 2002

Asset Management Top IT Projects for 2002	
Rank	Project Description
1	Automated link between front and back office applications (Internal STP)
2	STP (External)
3	CRM
4	Performance measurement
5	Client reporting
6	New accounting system
7	Portfolio management system
8	Windows XP workstations
9	E-business
10	Improved front office system
11	Disaster recovery plan
12	Order management system

Source: Cap-Gemini-Ernst & Young 2002

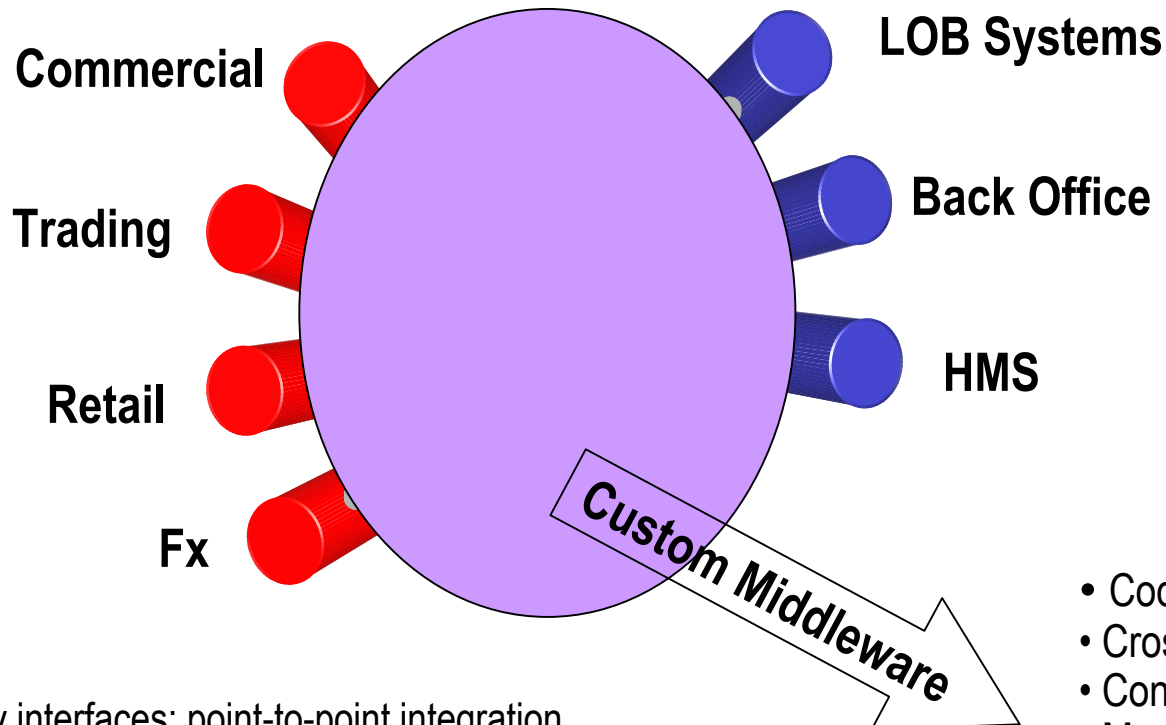
Industry analysts agree that achieving Straight Through Processing demands focus on business processeses

	Instl. B/D	Retail B/D	Asset Manager
1. Modify internal processes to ensure compliance with compressed settlement deadlines	\$1510M	\$440M	\$790M
2. Identify and comply with accelerated deadlines for submission of trades to the clearing and settlement systems	\$105M	\$75M	
3. Amend DTCC's trade guarantee process that guarantee is provided on trade			
4. Report trades to clearing corporation in locked-in format and revise clearing corporation output			
5. Rewrite current real-time CNS to enhance speed and efficiency			
6. Reduce reliance on checks and use alternative means of payment		\$385M	
7. Immobilize shares prior to conducting transactions		\$155M	
8. Revise the prospectus rules and procedures for IPOs	\$80M	\$160M	
9. Develop an industry matching utilities and linkages for all asset classes	\$90M		\$195M
10. Standardize reference data and to standardized industry protocols	\$1580M		\$675M
TOTALS	\$3.4B	\$1.2B	\$1.7B



Source: SIA Business Case

Problem Statement

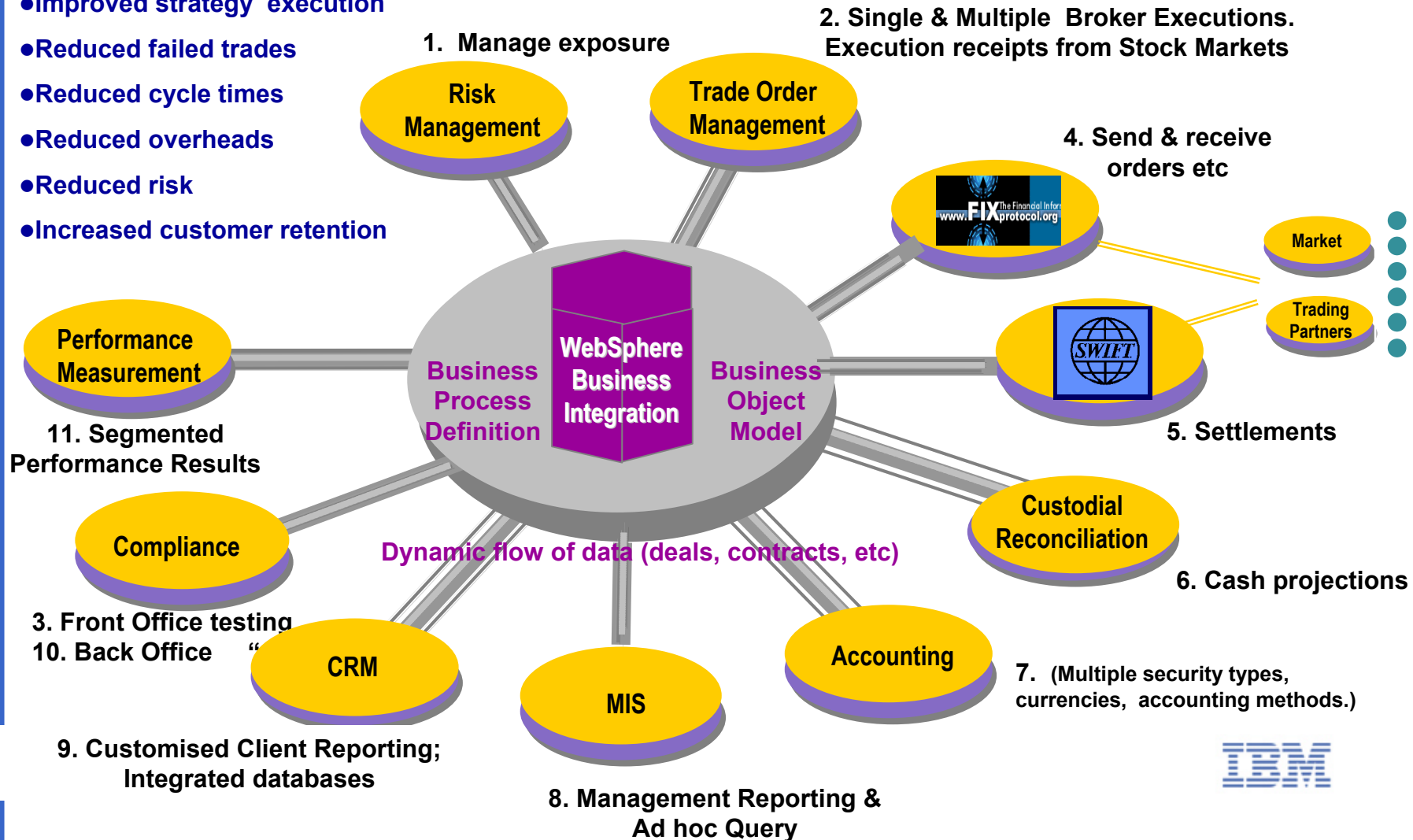


- Many interfaces; point-to-point integration
- Rules embedded in Applications at each end of each flow; data mapped directly from one application to another
- Local information, huge databases, no global view
- Costly, unscalable, difficult to implement and maintain

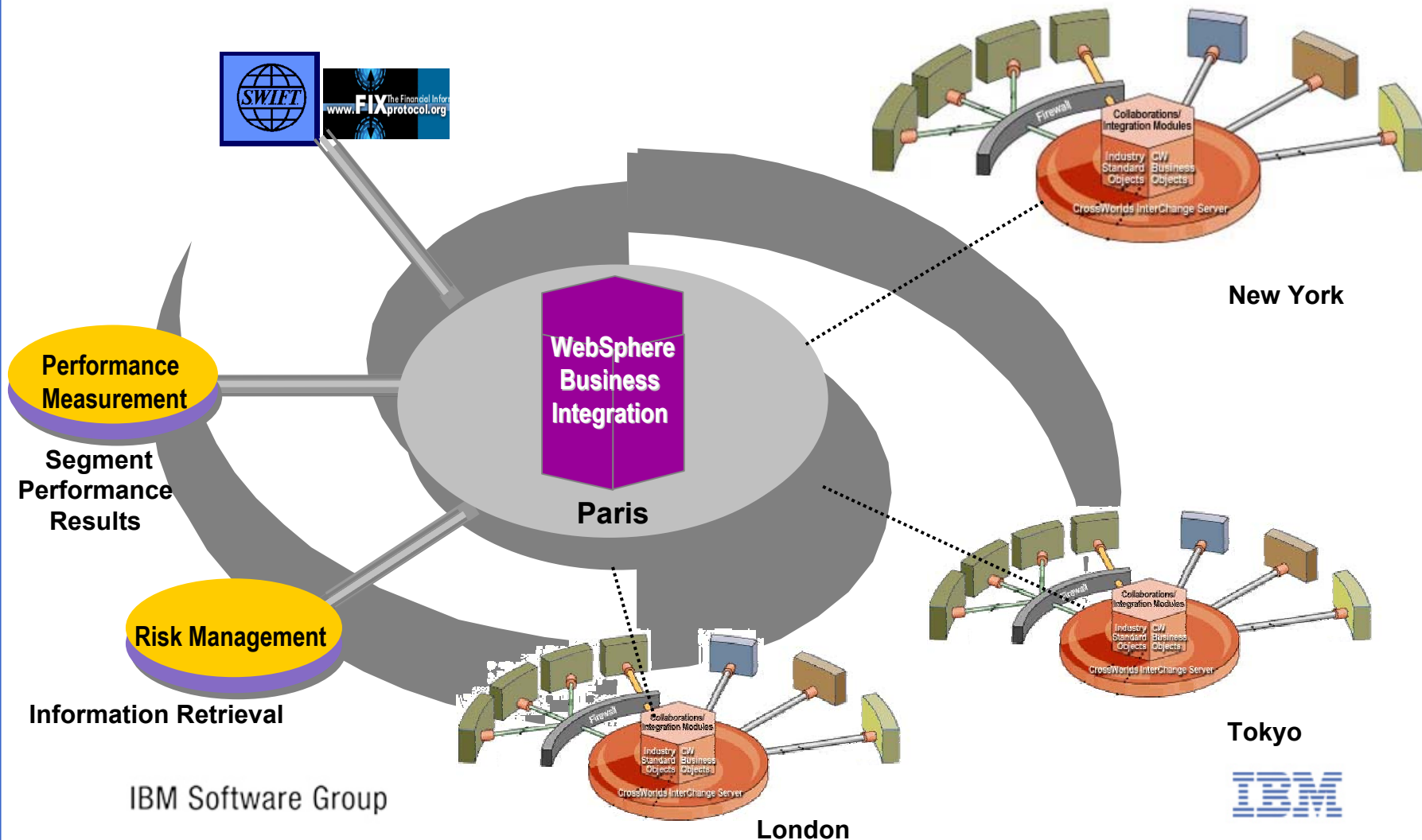
- Codes/decodes
- Cross-reference
- Connection pooling
- Message comp/decomp
- Micro/macro workflows
- Data integrity
- Failover
- Transaction Integrity
- Timeouts and compensation

Capital Markets: Unify Front, Middle and Back Office Processes

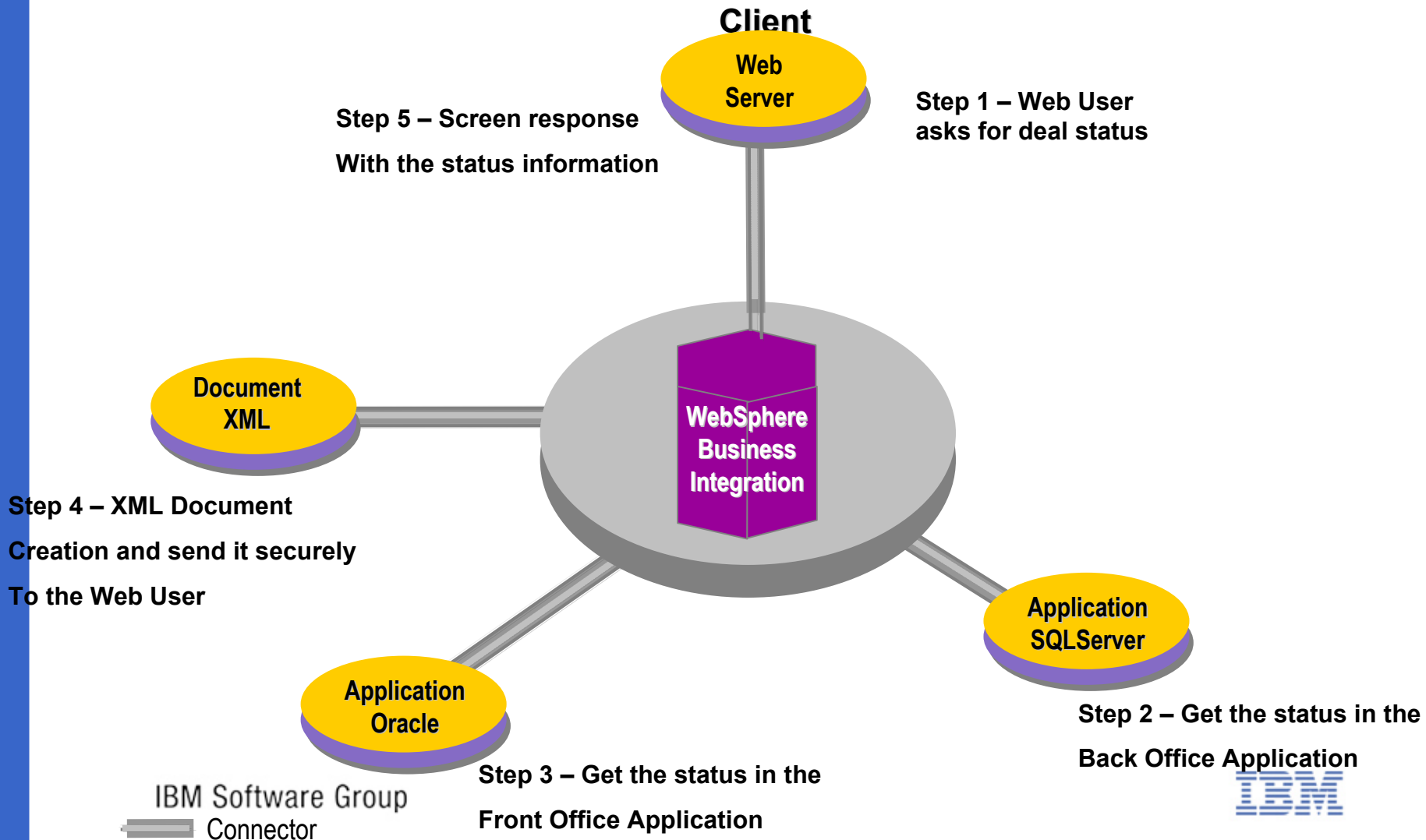
- Rapid ROI
- Faster to market
- Faster support of new customers
- Improved strategy execution
- Reduced failed trades
- Reduced cycle times
- Reduced overheads
- Reduced risk
- Increased customer retention



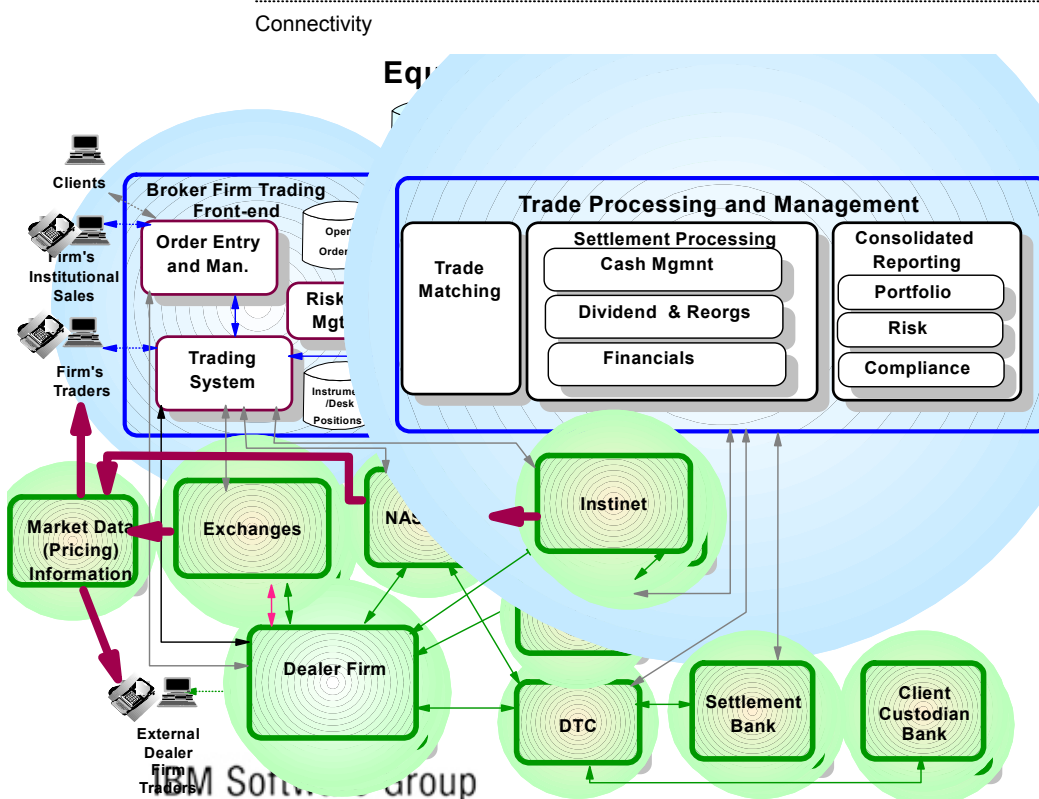
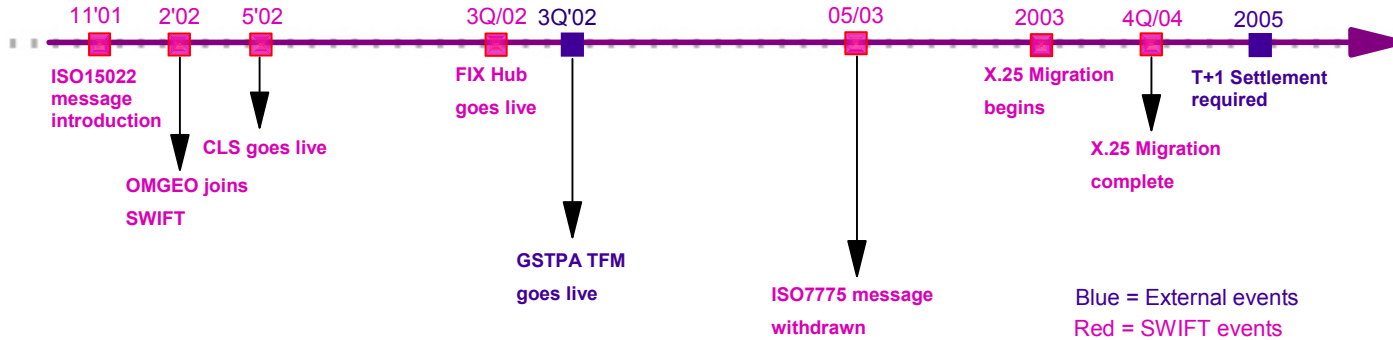
Global Performance Improvement



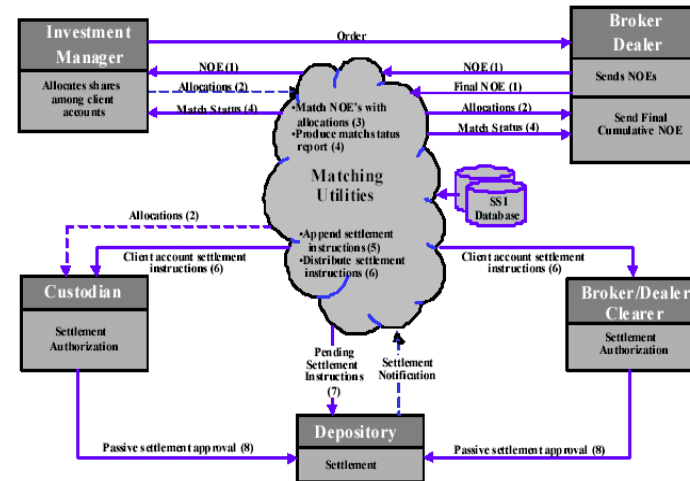
Deal Status Inquiry



Straight Through Processing: \$19B industry challenge



GSTPA & OMGEO Virtual Matching Utilities (VMUs) - "New" Elements In The Trade Settlement Process
Proposed institutional transaction processing model - SIA T+1



WBI SWIFT Adapter: critical mapping features

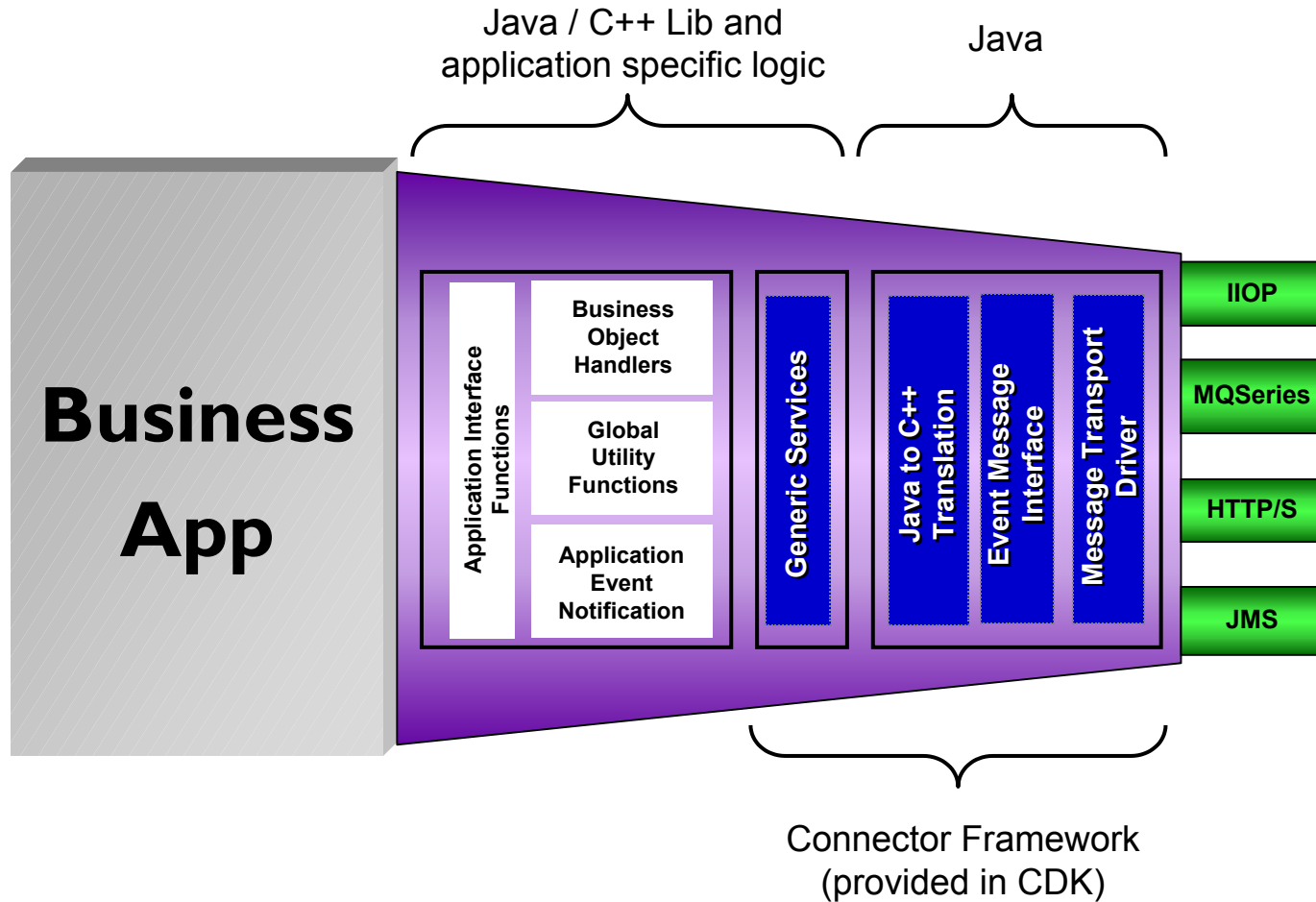
- Provides default mappings between ISO 7775 & ISO15022
- User Interface displaying source and target messages
 - User able to modify and extend rules within the documented range of mapping functionality
- Driven by mapping logic stored using BO definitions
- Flexibility to capture customer specific usages
- Pre-built Maps

IBM provides a very strong list of pre-configured adapters

URL: <http://www-3.ibm.com/software/integration/wbiadapters/>

Business Application Adapters	<ul style="list-style-type: none"> • SAP • Baan • Oracle • JDE • Peoplesoft • QAD • Clarify • Siebel • Remedy • Vantive • Trology 	<ul style="list-style-type: none"> • Ariba • BroadVision • CommerecOne • IBM WebSphere • SAP BBP • i2 • Manutistics • Numetrix/JDE • Kenan • Metasolv • Portal 	<ul style="list-style-type: none"> • SWIFT • FIX • GSTPA* • OMGEO* • CLS* • FIX over SWIFT* <p>* In development</p>
Technical Adapters	<ul style="list-style-type: none"> • RosettaNet • CIDX • CICS • IMS • AS/400 • COM • CORBA • e-mail • text • HTTP • MQSI • JDBC • ODBC • Oracle • RDBMS 	<ul style="list-style-type: none"> • HTTPS • FTP/POP • SMTP • MQSeries • VAN Connectivity • S/MIME • SSL • MDN • Digital Certificates • S/Key • Private/Public Key Encryption 	








Adapter Development Kit



Object Discovery Tools help to find the right data in an application
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Integration situations can involve many types of applications and databases, and many types of integration functionality

Applications or Databases	WBI Core Integration Functionality
<p>Business Apps</p> <ul style="list-style-type: none"> • Packages • Mainframe • App Server Apps • Misc Proprietary 	 <div data-bbox="1182 347 1875 1253" style="border: 1px solid black; border-radius: 50%; padding: 20px;"> <p>Communication using standard protocols</p> <p>Queuing</p> <p>Pre-configured adapters</p> <p>Message handling</p> <p>Transformation & Routing</p> <p>Process management</p> <p>Process templates & Bos</p> <p>Workflow</p> <p>Automated interactions with external business partners</p> <p>Monitoring, Analysis, Feedback</p> </div>
<p>Business Databases</p> <ul style="list-style-type: none"> • Data Warehouse • Oper Data Store • Misc. Bus Databases 	
<p>People-oriented Apps</p> <ul style="list-style-type: none"> • App Access Portals • Enterprise Info Portals • Workflow Tasklists • Small Devices • Personal Productivity  	
<p>Web Servers & Gateways</p> <ul style="list-style-type: none"> • B2B • Misc(E.G. wireless) 	
<p>Other Middleware</p> <ul style="list-style-type: none"> • Directory • Security • System Management 	

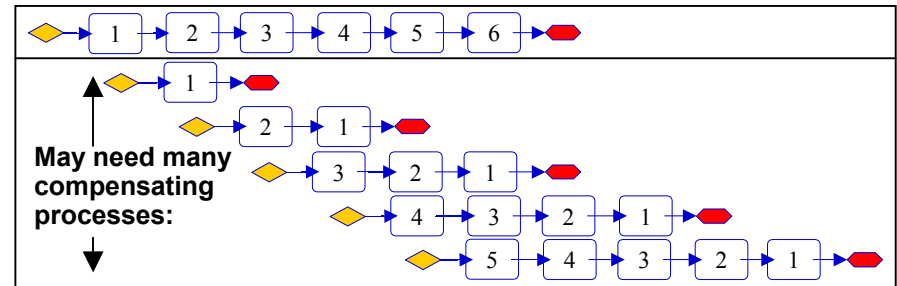
Process Management: Functionality that controls sequences of activities as one unit of work

- **Sequence Control:** Controls the sequence for many activities according to business rules, including controlling parallel processes that may have interdependent activities
- **Data and Process Isolation:** Ensures that a process finishes before other processes can affect the data that is being used
- **Failure Detection:** Senses and reacts to processes that are not able to complete
- **State Management:** Maintains history of changes to objects and app data, to enable “backwards navigation” through many possible return paths
- **Automated Recovery:** Automates the adjustment of affected applications/data to an acceptable condition if a process fails (rollback or compensation)
- **Flexible Sub-process Ownership:** Isolates portions of the process for control by specific owners (E.G. two companies control their own portions of one overall process)
- **Long-duration Activities:** Keep a process in suspension for a long-duration activity, as may be needed for people-oriented workflow, and process-intensive B2B interactions

Process Tooling

To make the best use of Process Management functionality, tools are needed to build, organize, modify, and re-use complex process designs

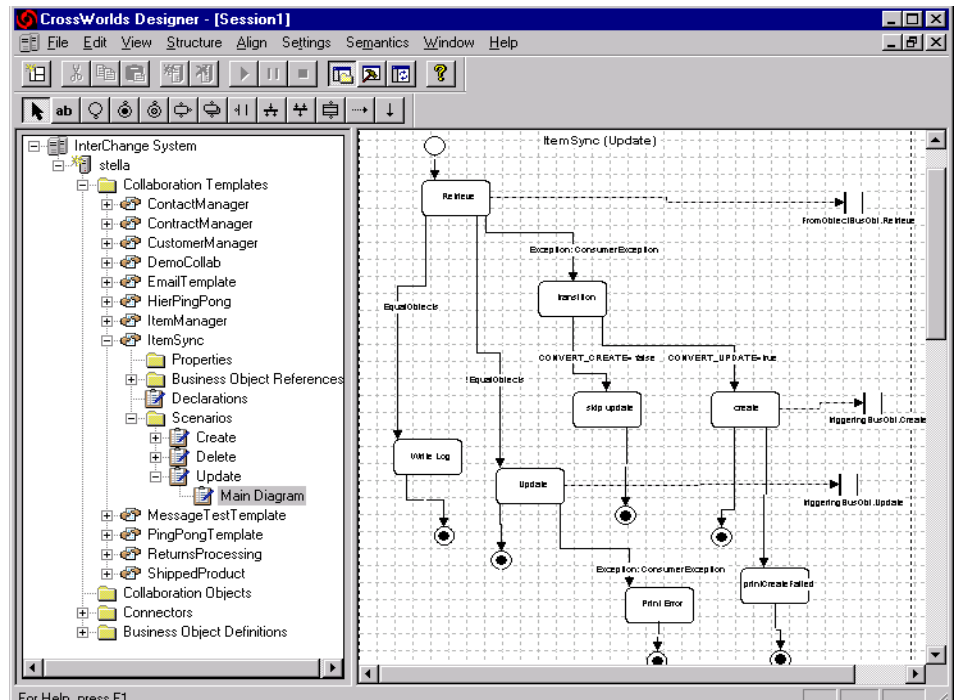
- Processes, and especially compensations, can be very design-intensive
- Need friendly tools to easily create, store, and modify designs for complex processes
- Need the ability to save and organize complex process designs as re-usable templates



Process Flow Designer

- Uses UML to design complex processes
- Scenarios “painted” into existence
 - Sub-diagram support
 - Iteration Support
 - Heterogeneous entity support
- Complete Java code generation
- Custom Code support in Java without touching generated code
- Multiple Scenario Support
- Multiple event “trigger” support

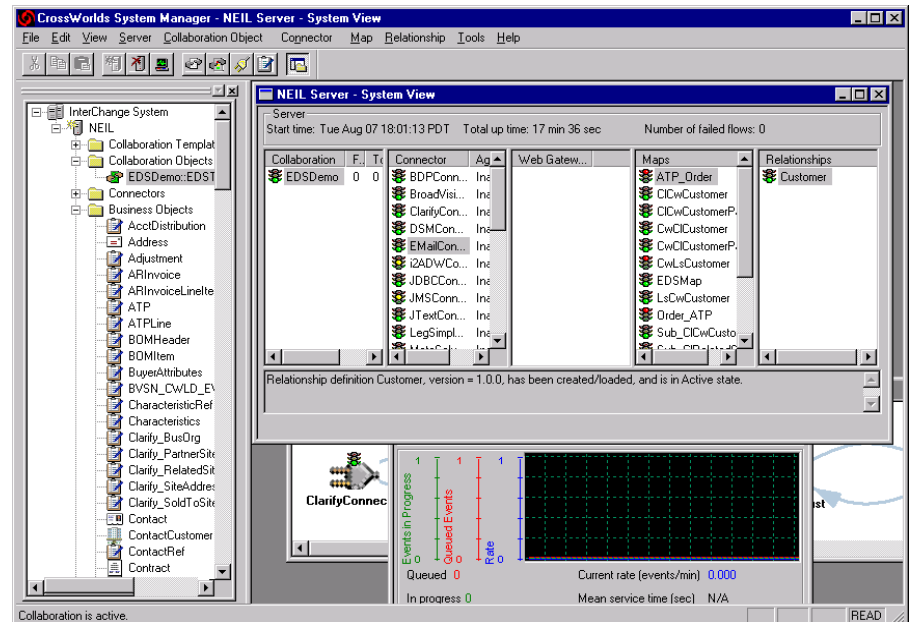
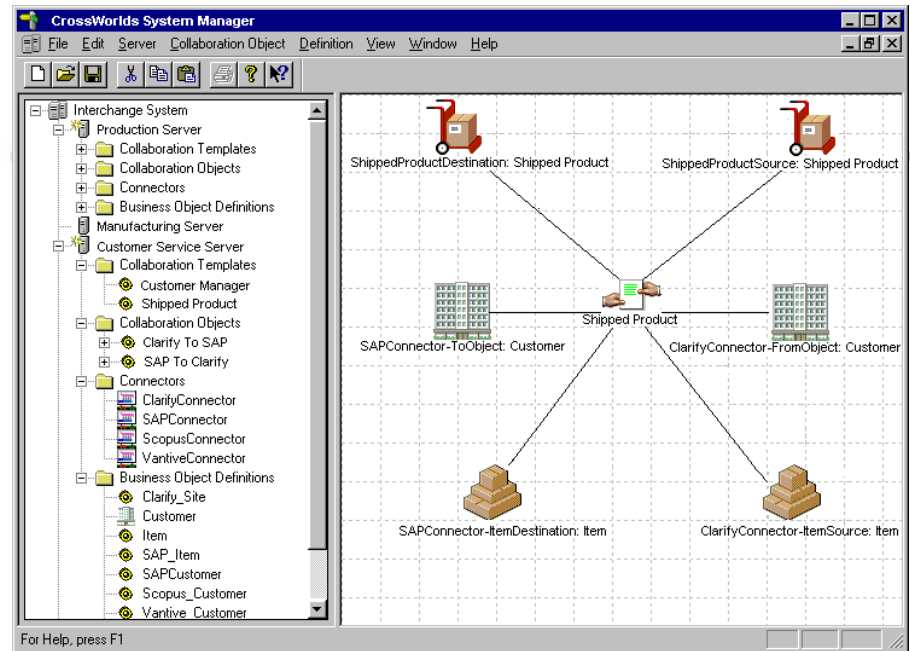
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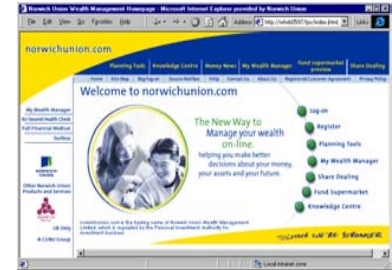


System Management Tooling

System Manager

- Graphical utilities to manage and monitor a distributed integration solution from a central location
 - Adapters
 - Servers
 - Processes
- SNMP Support for external systems management
- Tivoli System Management Support





The challenges and rewards of implementing online Wealth Management solutions

norwichunion.com - context

- **Aviva is an international parent holding company covering businesses in 50 countries with assets > \$200bn dollars**
- **Norwich Union is the UK sub brand of Aviva and is one of the top UK 20 companies by size value**
- **‘norwichunion.com’ provided the Wealth Management functions within the Norwich Union Life company**
- **Norwichunion.com is now the Norwich Union**

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company web brand



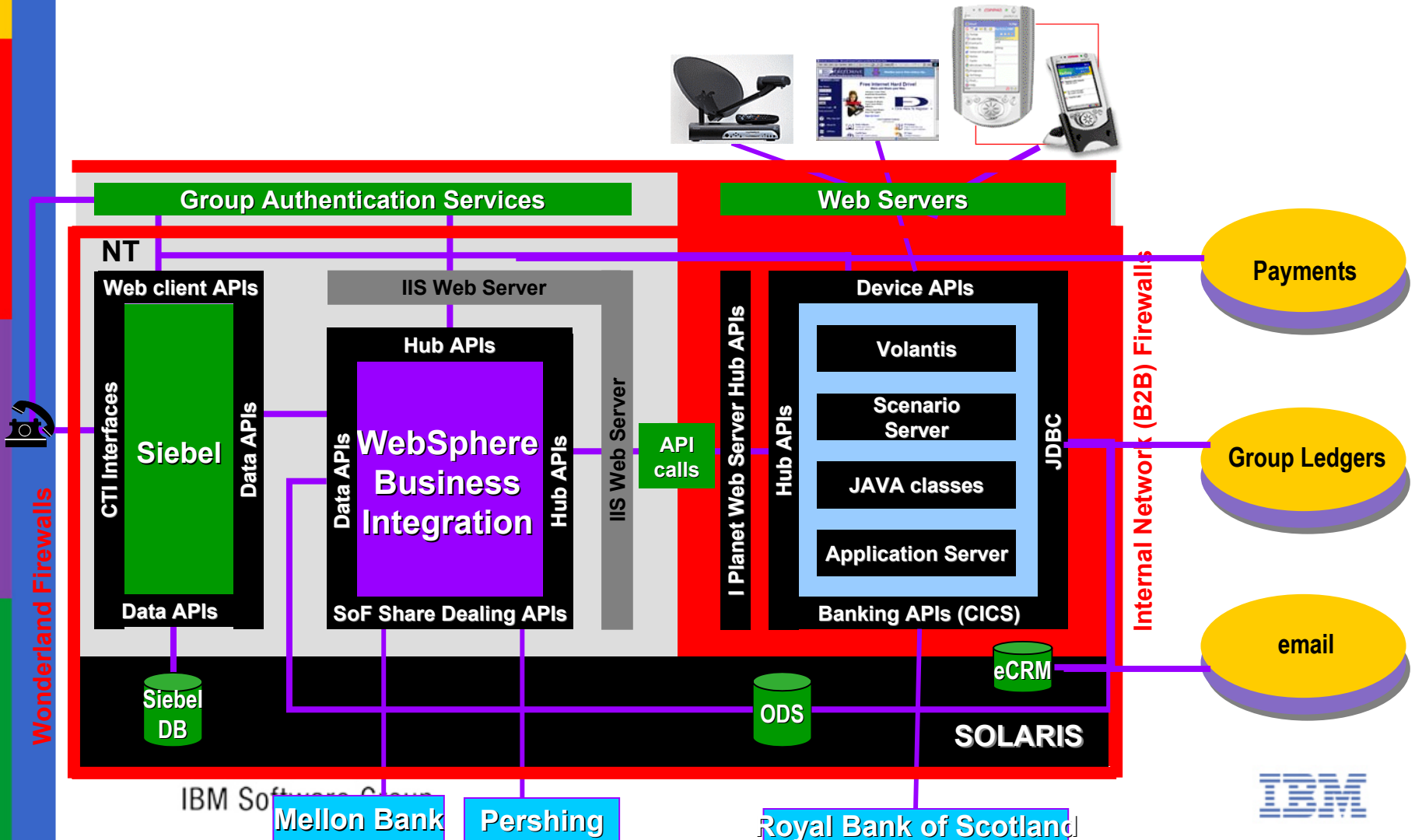
Wealth Management - goals

- **To be the wealth Management provider of choice**
- **To integrate an increasing range of informational and transactional online financial services into a single experience – ‘Virtual advisory services’, Supermarket of funds, Share Trading, Deposit accounts, Loans ...**
- **To provide a new financial services channel to market**

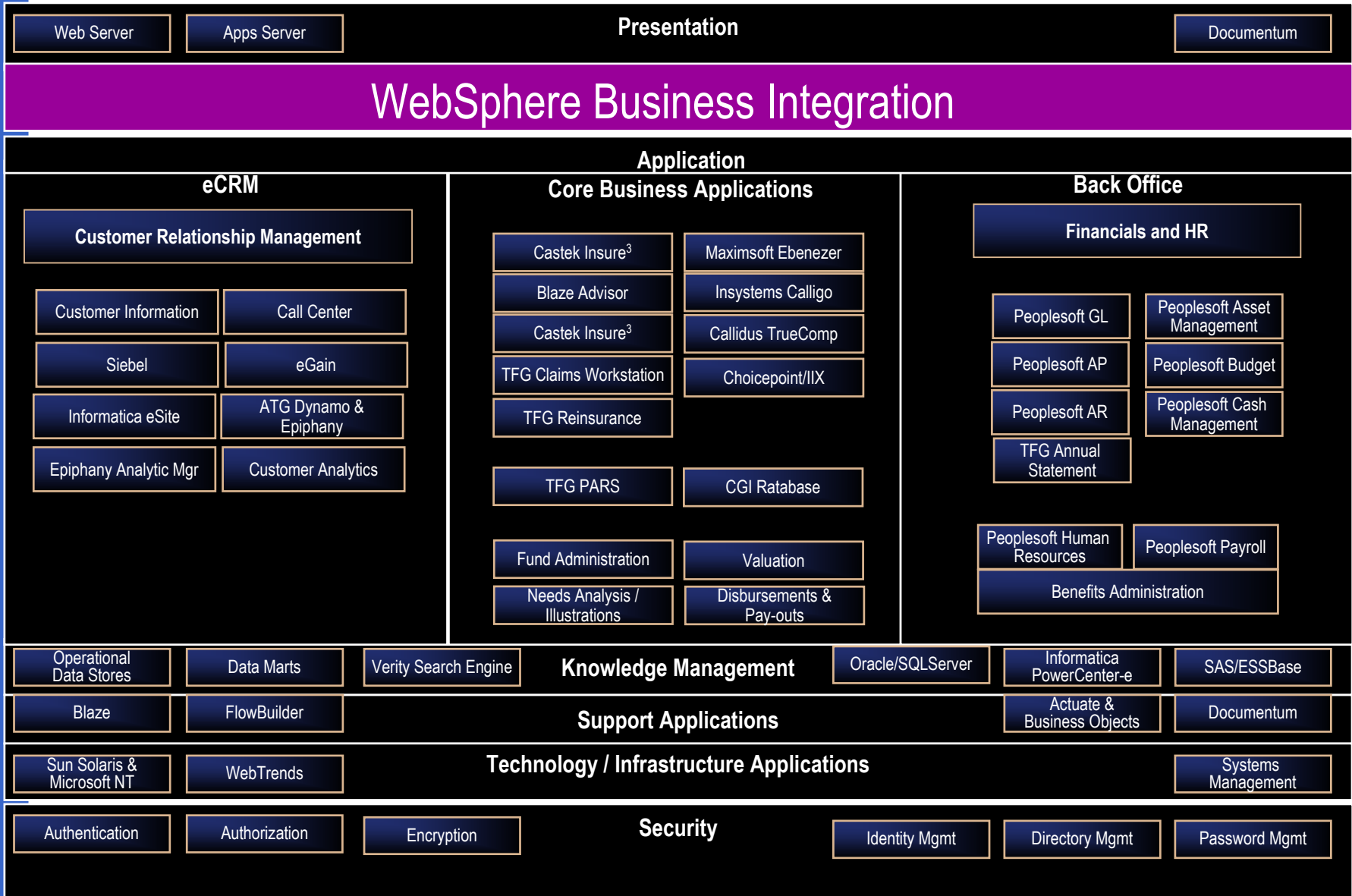
Wealth Management - Challenges

- **'Plug and play' business services**
- **Multi-channel access**
- **Rapid personalised user experience**
- **Unpredictable loads**
- **24 x 7 operations**
- **Security**

Wealth Management: WebSphere Business Integration enabled Norwich Union to deliver it for their customers.

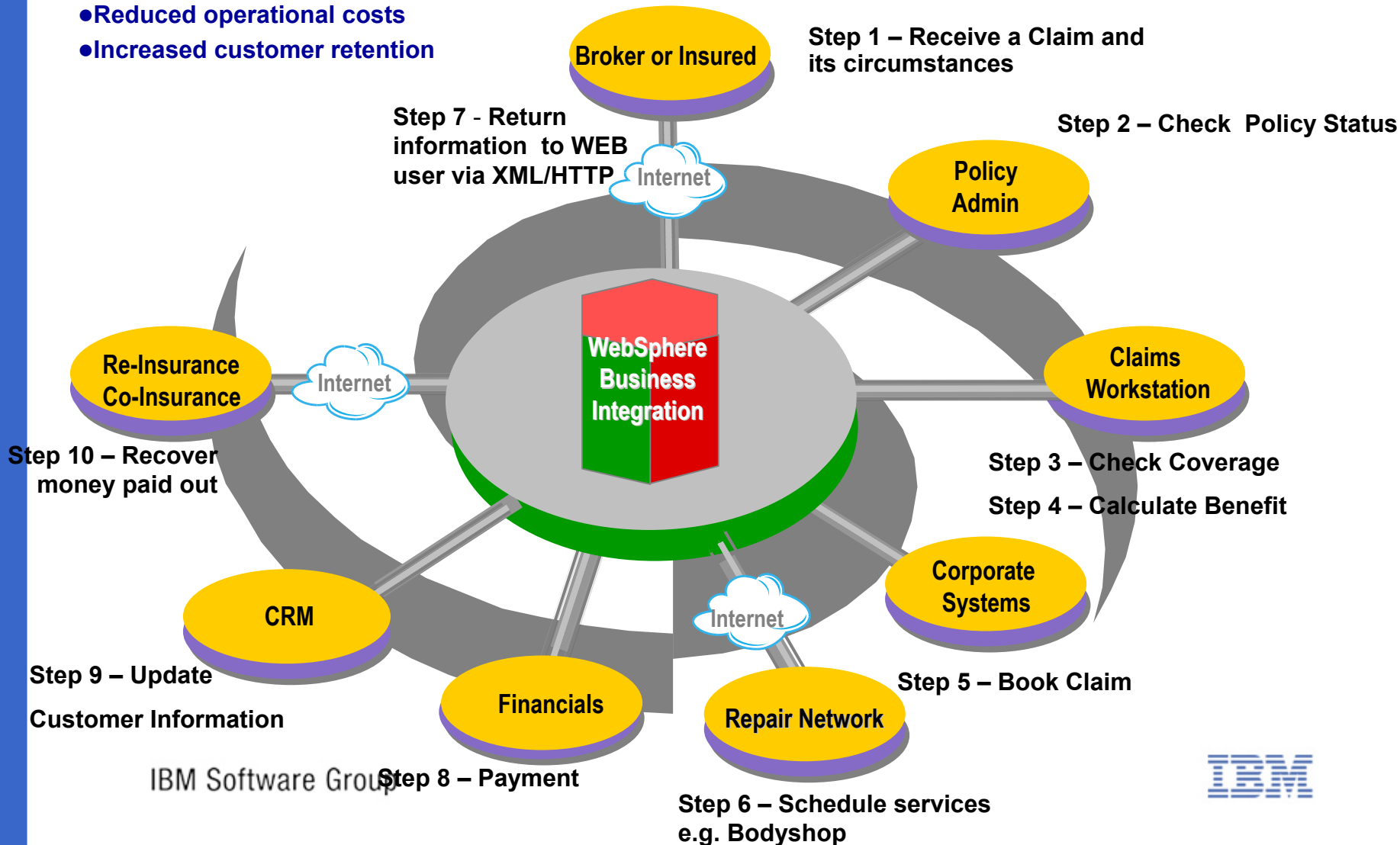


Insurance:



Insurance Claims Process

- Fast, accurate settlements
- Reduced operational costs
- Increased customer retention



Customer Management:

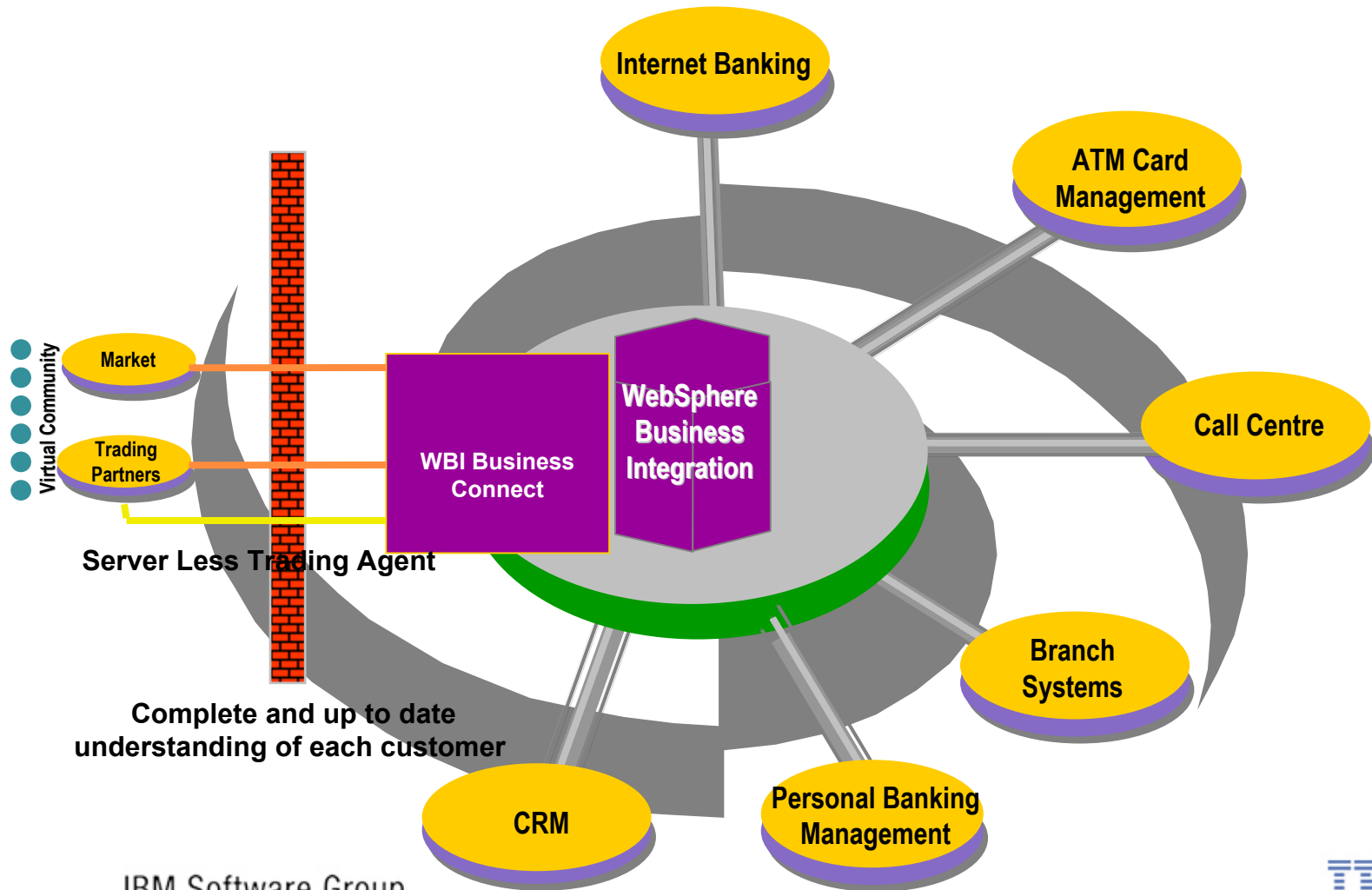
What do Financial Services companies want to do?

- Price products properly / more discerningly
- Sell more products
- Increase profit margins
- Reduce cost to the Company
- Sell to customers who will buy and produce better profits for the Company
- Increase retention rate and cross-sell rate
- Identify who makes the Company money, when - and who does not

What are the key issues?

- How do you fix the best price for customers?
- Who are the valuable customers?
- Why are they profitable and when?
- Which have the propensity to buy more?
- What products do they have already enterprise-wide?
- How do they want to buy and how does this change over time?
- What is their total value - when and how much?
- What are the cross-sell opportunities - when, what channel?

Retail Banking Integrated Delivery Channels



IBM WebSphere Business Integration enables new Financial Services capabilities

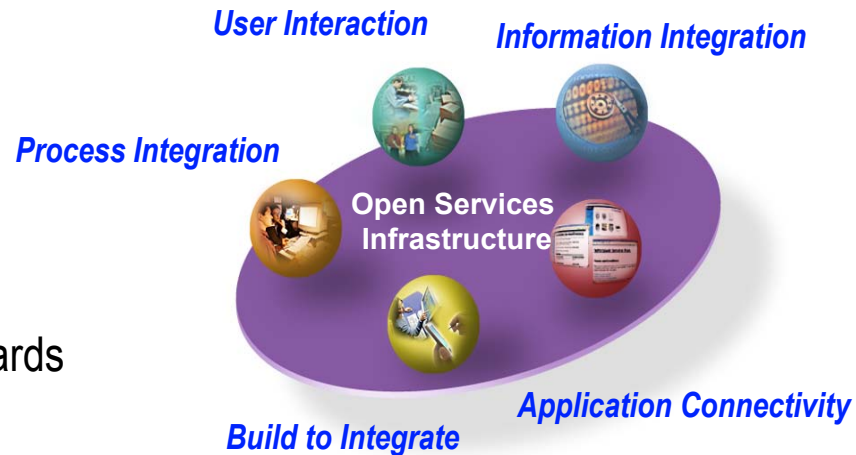
- **Optimise ROI** of global mergers with scale based cost savings, and rapid business unit integration
- **Reduce legacy systems costs** while integrating new capabilities promised by investments in enterprise applications
- **Compete on speed** - reduce cycle times in underwriting, claims, customer acquisition
- **Increase profits and retention** through intimate knowledge of customers
- **Fulfill customer expectations** for customized products with low cost 24X7 service and wireless access
- **Develop wealth management solutions** with a financial planning focus
- **Quickly implement new low-cost distribution models** to compete with new market entrants
- **Respond to deregulation**, and new regulations in:
 - “Straight through processing”; Digital signatures & privacy; Pension restructuring
- **Leverage standards** to move financial information and participate in emerging B2B exchanges



IBM Business Integration Strategy

- **A common programming model for a service-oriented architecture (SOA) based on standards**
 - J2EE for implementation
 - Web Services for access and integration
 - Effective interoperability with other standards based integration platforms
- **Shape our offerings from components that use a single technology infrastructure for runtime, connectivity and tools**
 - WebSphere Application Server (J2EE runtime)
 - WebSphere MQ (Universal connectivity)
 - WebSphere Studio Workbench (Eclipse)
- **Provide integration offerings based on our components to meet customers' desire for choice**
- **Protect customer investments**

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- **Facilitate new levels of integration**
- **Promote new levels of reuse**
- **Unify disparate computing paradigms**
- **Link diverse underlying technologies**
- **Provide consistent business/technical vocabulary**
- **Span the software development cycle**
- **Improve time to market**



WebSphere industry focus



Banking

Financial Markets

Insurance