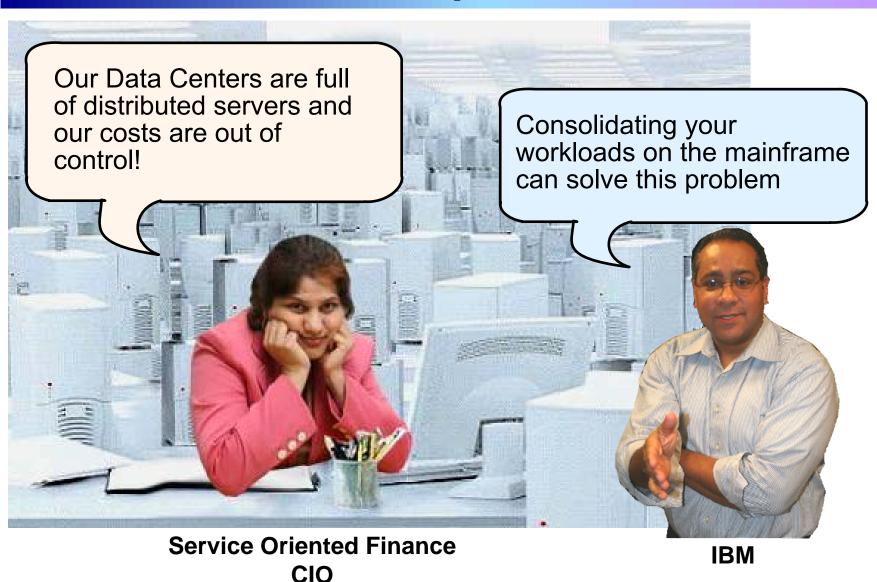
Extending Your Mainframe For More Business Value

Consolidate Workloads
To Reduce Costs

Distributed Server Sprawl



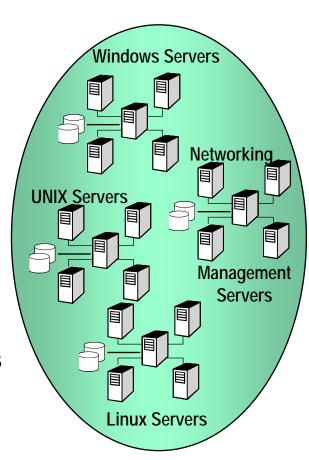
05 - Consolidate Workloads To Reduce Cost v5.5

Distributed Server Sprawl Uses...

- Lots of hardware
 - Lots of floorspace
 - Lots of power
 - Lots of networking
- Lots of software licenses
- Lots of people to manage the systems

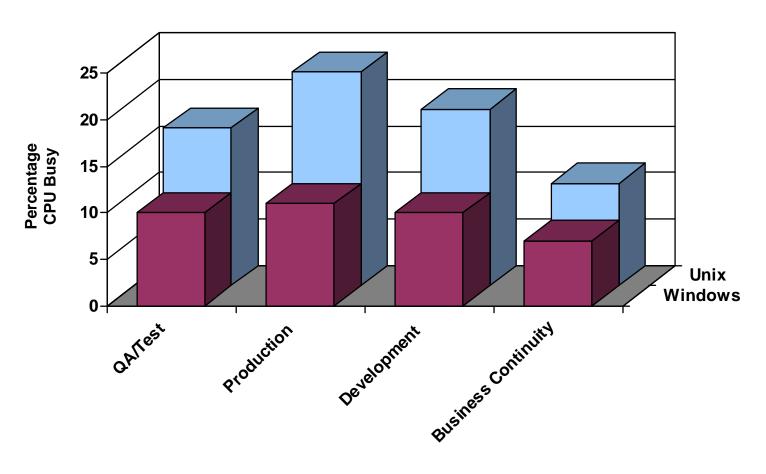
Consequences

- Low Utilization of Hardware Resources
- Complexity
- Increased time to respond to business requirements
- Difficulty integrating information from various systems

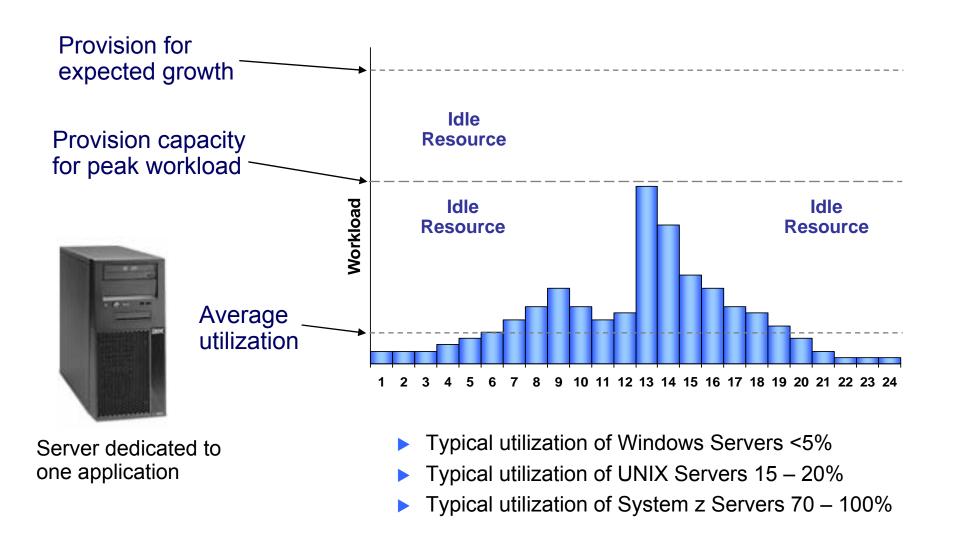


Server Utilization At A Large Financial Institution

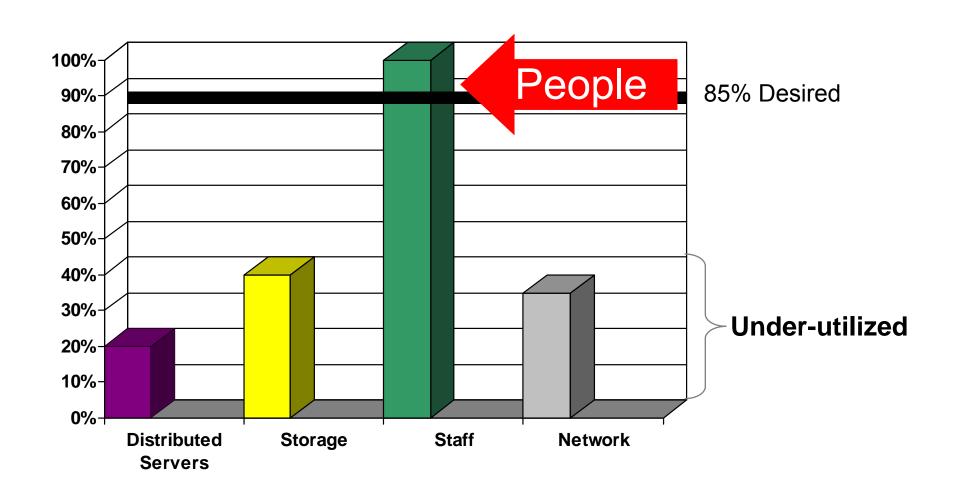
Average Server Utilization by Class Jan-08



Utilization Of Distributed Servers



Distributed Result: Only One Resource Is Highly Utilized!



Sources: IBM & Industry Studies

IBM Consolidation Experience: Annual Costs Per Distributed Server

Annual Operations Cost Per Server (Averaged over 3,917 Distributed Servers)

| Power | \$731 | 34,447! |
|---------------------------------|----------|----------------------------------|
| Floor Space | \$987 | No wonder I don't |
| Annual Server Maintenance | \$777 | have any money left over for new |
| Annual connectivity Maintenance | \$213 | projects |
| Annual Disk Maintenance | \$203 | T PIOSON |
| Annual Software support | \$10,153 | 4 |
| Annual Enterprise Network | \$1,024 | |
| Annual Sysadmin | \$20,359 | |
| Total Annual Costs | \$34,447 | 3100000 |
| | | |

The largest cost component was labor for administration 7.8 servers per headcount @ \$160K/yr/headcount

Service Oriented Finance CIO

Economics Of Consolidation

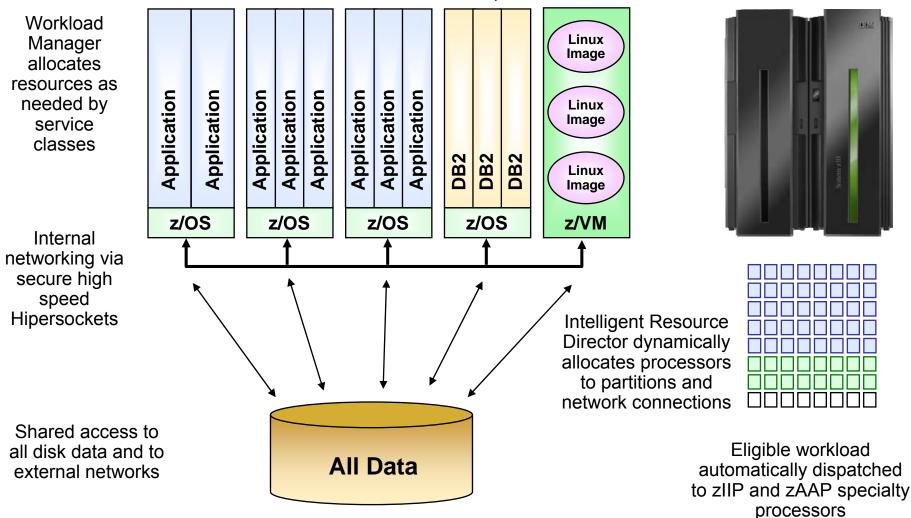
- Consolidating workload means running multiple workloads on the mainframe at the same time
- Consolidation achieves greater utilization of assets which minimizes cost per unit of work
- Same principal was applied by Henry Ford at the dawn of the industry era
 - It still applies today
- Workload consolidation on a mainframe squeezes out cost to achieve maximum efficiency
 - And return on investment



Copyright © 2006, Toyota Motor Manufacturing Kentucky, Inc.

Dramatic Virtualization – How It Looks In z/Architecture

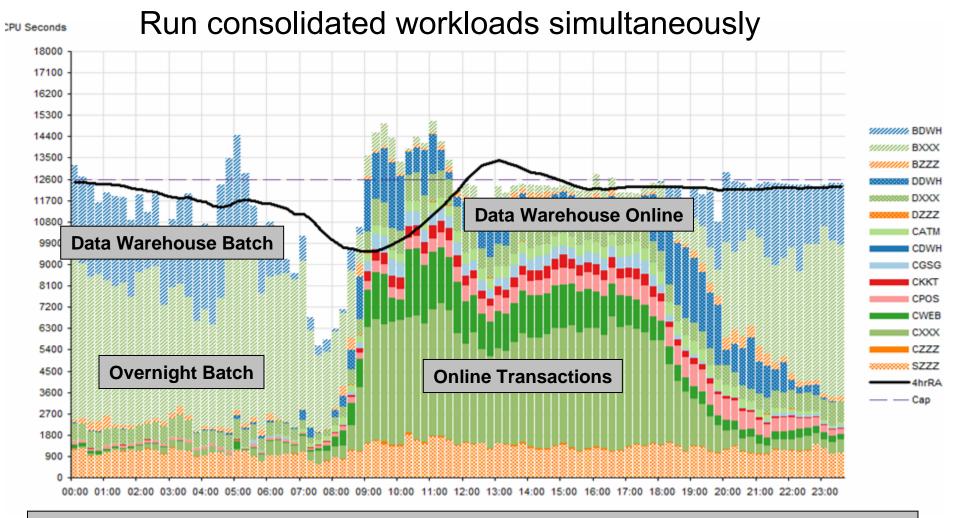
Logical Partitions Share Processors, Common Cache Structures, and I/O



Multiple Workloads On A Single Server Requires Business Oriented Workload Management

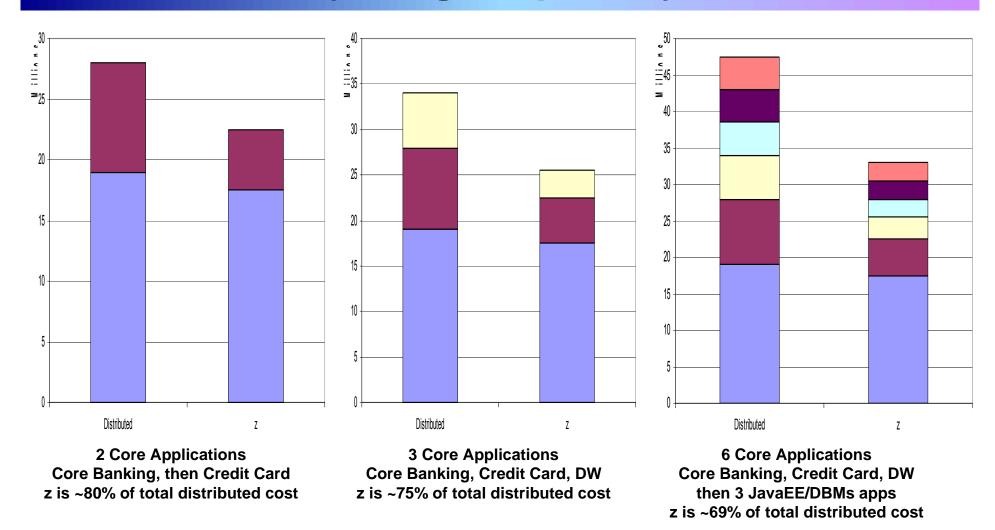
- Mainframe hardware provides:
 - Hypervisor assigns processor resources to logical partitions
 - Intelligent Resource Director supervises this assignment
 - Virtualized I/O Subsystem
- z/OS provides:
 - Workload Manager assigns resources within a z/OS image according to service level agreements
 - Also performs this function across a cluster of z/OS images
- z/VM provides:
 - Virtual Machine Resource Manager
 - Complete mainframe virtualization (including memory)
- All of these facilities provide
 - Business workload oriented goal or velocity definitions
 - Autonomic and continuous management to those definitions

The Real World Result – High Utilization On A Mainframe Via Workload Layering



Workload of a highly utilized (>90%) mainframe - Illustration of 4-hour rolling average, and softcap Full daily operational mix of batch, data warehouse and OLTP transaction from ATM, Web, PoS etc

The Importance Of The Mainframe's 'Workload Layering' Capability



Adding more core applications to z platform reduces both cost and complexity

Example Workloads That Can Be Consolidated On A Mainframe

| What | Where | Specialty Processor | How |
|---------------------------------------|-------|------------------------|--------------------|
| Growth of Existing Mainframe Workload | z/OS | | Capacity on demand |
| New CICS or IMS Applications | z/OS | | Develop |
| Data Warehouse | z/OS | zIIP | Deploy |
| SAP Database Server | z/OS | zIIP | Deploy |
| WebSphere Application Server | z/OS | zAAP | Deploy |
| WebSphere Portal Server | z/OS | zAAP | Deploy |
| WebSphere Process Server | z/OS | zAAP | Deploy |
| .NET Applications | z/OS | zAAP | Mainsoft |
| Domino | z/OS | | Deploy |

More Example Workloads That Can Be Consolidated On A Mainframe

| What | Where | Specialty Processor | How |
|--|-------------------------|------------------------|----------------|
| Linux Applications | Linux on z/VM | IFL | Recompile |
| Linux Middleware - IBM Brands (DB2, WebSphere, Lotus, Rational, Tivoli) - Oracle Database - etc. | Linux on z/VM | IFL | Rehost |
| Linux Packaged Applications - SAP - Oracle - etc. | Linux on z/VM | IFL | Rehost |
| .NET Applications | Linux on z/VM | IFL | Mono, Mainsoft |
| Open Solaris Applications | Open Solaris on z/VM | IFL | Sine Nomine |

Linux On z/VM

We've seen some examples of incremental growth on z/OS

- Extend new access channels with WebSphere
- New data workloads with DB2
- Business insight with DB2 and Information Server
- ► Communications backbone with IBM Enterprise Service Bus

Now let's look at some examples of roll-up consolidation to Linux on z/VM





Nationwide Saves \$16+ Million With Linux On On Your Side System z

Problems:

- High TCO including data center power and floor space scarcity
 - New facility would cost \$10M+
- Long server provisioning process

Solution:

- ▶ 350 servers virtualized with 15 z990 IFLs 23 to 1 consolidation
 - 12 mission critical applications with 100,000+ users/day
- ▶ 50% reduction in Web hosting monthly costs
- 80% reduction in floor space and power conservation
- 50% reduction in hardware and OS support efforts
 - Significant savings on middleware costs
- Significantly faster provisioning speed (months → days)
- Mainframe high availability and disaster recovery

Vastly improved TCO, Speed & Simplification



Saves \$16+ Million With Linux On System z

Update (February 2008):

- \$16M savings realized a year earlier than planned
 - In 2 years not 3
- Up to 18 mission critical applications
 - Added more WebSphere, Portal, and DB2
- Upgraded from z990 to z9 IFL's
- 483 virtual servers with 1,350 JVM's running on 34 z9 IFL's
 - So, workloads that would have required 1,350 physical servers are running on 34 z9 IFL's − 40 to 1 consolidation

Improved TCO, Speed and Simplification

Hannaford Supermarket Chain Goes Real Time With System z

 Northeastern United States supermarket chain with sister chains in the Southeast US

 Reduced costs, while improving inventory management, customer and partner satisfaction

Consolidated ~280 store servers on to a mainframe

 z/OS inventory system links to computer-assisted ordering system

 zLinux runs 35 applications used by corporate, retail and vendor partners on 100 virtual servers (4 IFLs – 25:1 consolidation)

Significant labor, hw, sw, environmental savings

280 servers

2 System z servers

"The only way we'd consider consolidating critical data from hundreds of servers onto one system was by choosing an IBM mainframe for its legendary reliability and availability,"

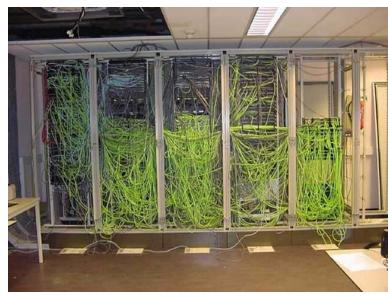
Bill Homa, senior vice president and CIO of Hannaford



Case Study: Québec Government Runs Oracle At IFL Prices

- Running 292 server instances on a z9-EC with 5 IFL's
 - ▶ 200 Oracle, 80 WebSphere, 12 WebSphere messaging
 - Reduced cost of hardware and software by 30%
 - Saved \$800,000 in licensing cost in the first year
 - Used RACF for consistent security
 - Each administrator can manage 100 consolidated Linux images (up from 30)
 - Easy migration
 - Create new Linux server in 30 min (vs. 1 week 3 months)
 - Clone Oracle DB instance in 30-45 min (vs. 10 14 hours)
 - Inherited benefits of z platform workload management, availability, disaster recovery, I/O bandwidth

Network Sprawl Is Another Legacy Of Unconsolidated Servers



TO NOT AN ANTENNAME AND ANTENNAME ANTENNAME AND ANTENNAME AND ANTENNAME AND ANTENNAME AND ANTENNAME

- Unconsolidated servers lead to high maintenance cabling
- Raised floors cleanup the appearance on the rack
 - Have the same issues, just buried under the floor



Even When Done Right, It Is Hard To Service

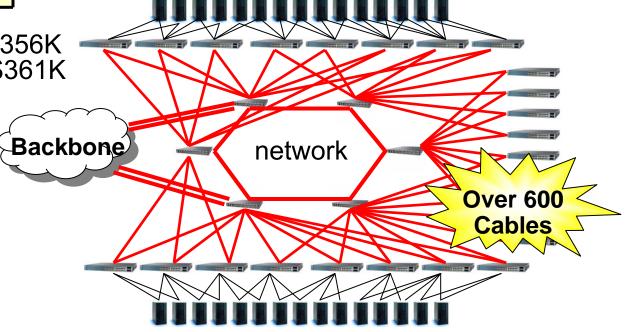
- Even when properly organized administrators have to deal with a large number of cables
 - ► A single rack can have over 100 cables
- One misplaced connector or label can cause havoc in the whole network
- Once cables are strapped together, it is very hard to make changes



Case Study: Network Costs Before Consolidation (292 Servers To 1 System z10)

| 3560E-24TD | 8 |
|----------------------|-----|
| 3560E-24TD | 17 |
| 3560E-12D | 6 |
| 50 Ft UTP Cable | 584 |
| 10GB Eth Fiber Cable | 60 |

Hardware Acquisition \$356K Network Annual Costs \$361K



The diagram only shows **30** of **292** servers

Case Study: Network Costs After Consolidation (292 Servers To 1 System z10)

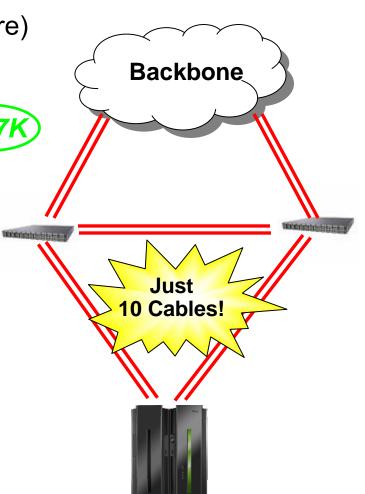
New Hardware Acquisition \$0 (reuse some of old network hardware)

Network Annual Cost "After" \$4.1K

Network Cost Annual Savings \$357K

Easier to manage & troubleshoot

Better performance

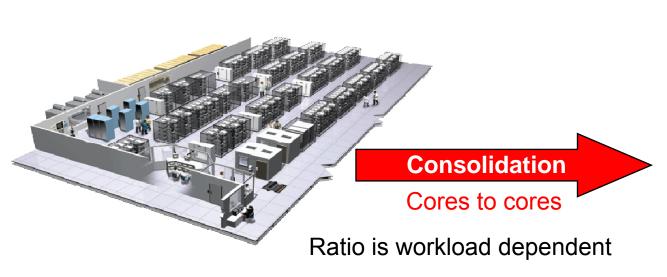


Benefits Of Consolidation On The Mainframe

- Less hardware
- Fewer software licenses
- Less costly to manage
- Consumes less power and floor space
- Responsiveness to the business via faster provisioning
- Inherit the benefits of the mainframe platform
 - High reliability
 - I/O bandwidth
 - Consistent security
 - Systematic disaster recovery
- Lower annual costs!



How Many IFLs Will Be Required?





Some recent examples:

| Major Brokerage House | 112 to 1 | (z9) |
|-----------------------|----------|---------|
| A Major US Bank | 37 to 1 | (z9) |
| Hannaford | 25 to 1 | (z9) |
| Nationwide | 40 to 1 | (z9) |
| Nexxar | 80 to 1 | (z9-BC) |
| Major Brokerage House | 90 to 1 | (z9) |

Case Study: Consolidate To Mainframe vs. Keeping Distributed Servers (External Costs Only)

Existing Mainframe



Existing processors: 4 general purpose

Add 1 LPAR for Oracle Server Consolidation



Add three processors: 3 IFLs

Or maintain existing 292 server farm for Oracle data servers



3 year TCO \$6.94 M

Annual operating cost \$0.15 M

Breakeven 2 yrs

3 year TCO \$9.92 M

Annual operating cost \$3.31 M

Case Study: Consolidate To Mainframe vs. Keeping Distributed Servers (External Costs Only)

Mainframe Incremental Hardware

| 07 | ГС | ANNUAL | |
|----------------------------------|-------------|--|----------|
| 3 IFL Processors @ 125,000 | \$375,000 | Processor ² Maintenance * (For year 2, 3) | \$52,524 |
| Migration | \$4,920,492 | Disk Maintenance | \$1,287 |
| RAM (190GB) | \$1,235,000 | Off-premise Network | \$3,603 |
| TOTAL | \$6,530,492 | TOTAL \$57,414 (yea | ar 2, 3) |

Mainframe Software

| Manina Gortware | | | |
|-----------------|----------|-------------------------|------------|
| OTC | | ANNUAL | |
| z/VM | \$67,500 | z/VM ² | \$16,890 |
| | | Oracle S&S ² | \$26,400 |
| | | Linux S&S 1 | \$45,000 |
| TOTAL | \$67,500 | TOTAL \$88,290 (| year 2, 3) |

Distributed Hardware

| OTC | | ANNUAL | |
|------------|-----|---------------------|-----------|
| Sunk Costs | \$0 | | \$0 |
| | | Disk Maintenance | \$59,276 |
| | | Off-premise Network | \$299,008 |
| TOTAL | \$0 | TOTAL | \$358,284 |

Distributed Software

| ОТС | | AN | NUAL |
|------------|-----|--------------------|-------------|
| Sunk Costs | \$0 | Oracle S&S 1 | \$2,569,600 |
| | | Linux S&S 1 | \$379,308 |
| | | (Prepaid in year 1 | for 3 year) |
| TOTAL | \$0 | TOTAL | \$2,948,908 |

^{*} Mainframe Processor Maintenance after year 1

^{1 –} Needs three years maintenance

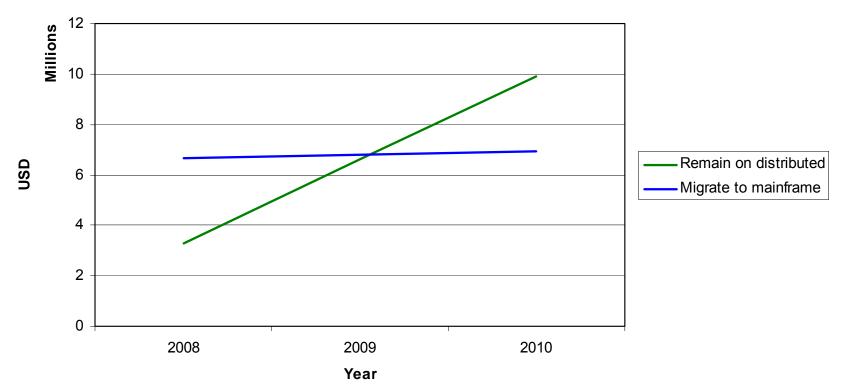
^{2 -} Needs two years maintenance

Case Study: Consolidate To Mainframe vs. Keeping Distributed Servers (External Costs Only)

Rehosting Risks

- Minimal migration to/from Linux
- Leverage existing distributed expertise for new hardware platform

Comparative cost case



292 Oracle DBs to 3 IFLs on Existing Mainframe

IBM Internal Project To Consolidate Over 3,000 Servers

- IBM expects substantial operational annual savings by consolidating 3,917 distributed servers to about 30 mainframes
 - ▶ 86% savings in system administration cost
 - ▶ 85% savings in floor space
 - 81% savings in power
 - 57% savings in network management
- \$81M savings per year including
 - Operational savings above
 - Hardware and software maintenance

Mainframe Labor Costs Per MIP Declining

- IBM Survey five years ago, average MIPS per person
 - **50** for z/OS
- Typical MIPS per person today
 - ▶ **150 to 700** for z/OS (1,300 to 2,000 for zLinux)
- A major bank went from 128 MIPS/person to 597
 MIPS/person in 8 years with no extra people
- Gartner showed the MIPS/person doubling in 3 years at another site
- An outsourcer stated they doubled MIPS with only 20% increase in headcount

Case Study: Consolidate On Mainframe vs. Keeping Distributed Servers (All Operating Costs Considered)

Existing Mainframe



Existing processors: 4 general purpose

Add 1 LPAR for Oracle Server Consolidation



Add three processors: 3 IFLs

Or maintain existing 292 server farm for Oracle data servers



3 year TCO \$7.01M

Annual operating cost \$0.17M

Breakeven in first year

3 year TCO \$30.13M

Annual operating cost \$10.04 M

Case Study: Consolidate On Mainframe vs. Keeping Distributed Servers (All Operating Costs Considered)

Mainframe Incremental Hardware

| <u> </u> | | | |
|---------------------|-------------|---------------------------------------|----------|
| 0 | TC | ANNUAL | |
| 3 IFL Processors | \$375,000 | Processor ² Maintenance | \$52,524 |
| | | Disk Maintenance 1 | \$1,287 |
| Migration | \$4,920,492 | Off-Premise Network 1 | \$3,603 |
| | | Power/Floorspace ¹ | \$2,250 |
| RAM (190GB) | \$1,235,000 | System Admin ¹ | \$21,603 |
| | | On-Premise Network Maintenance 1 | \$498 |
| TOTAL | \$6,530,492 | TOTAL | \$81,765 |

Mainframe Software

| C | TC | ANNUA | L |
|-------|----------|-------------------------|---------------|
| z/VM | \$67,500 | z/VM ² | \$16,890 |
| | | Oracle S&S ² | \$26,400 |
| | | Linux S&S ¹ | \$45,000 |
| | | | |
| TOTAL | \$67,500 | TOTAL \$88,29 | 0 (year 2, 3) |

Distributed Hardware

OTC ANNUAL Sunk Cost Disk Maintenance 1 \$59,276 Server maintenance 1 \$226,884 Off-Premise Network 1 \$299,008 Power/Floorspace ¹ \$501,656 System Admin ¹ \$5,944,828 On-Premise Network Maintenance 1 \$62,196 **TOTAL** TOTAL \$7,093,848

Distributed Software

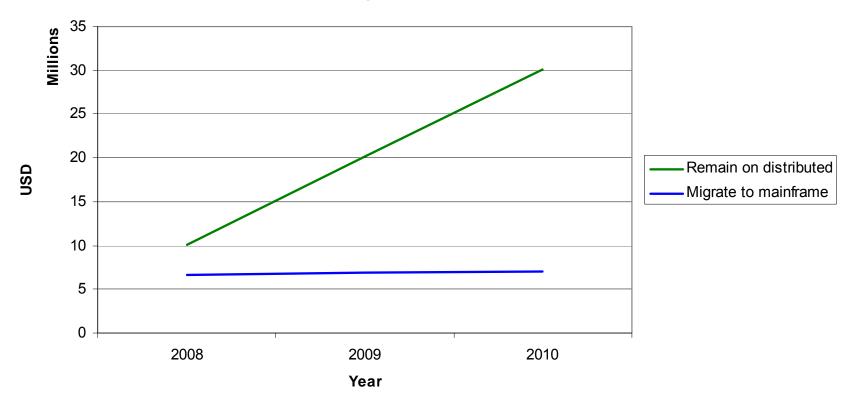
| Distributed Software | | | |
|-----------------------------|-----|-------------------------|-------------|
| ОТС | | ANNU | AL |
| Sunk Costs | \$0 | Oracle S&S ¹ | \$2,569,600 |
| | | Linux S&S 1 | \$379,308 |
| | | | |
| | | | |
| TOTAL | \$0 | TOTAL | \$2,948,908 |

Case Study: Consolidate On Mainframe vs. Keeping Distributed Servers (All Operating Costs Considered)

Rehosting Risks

- Minimal migration to/from Linux
- Leverage existing distributed expertise for new hardware platform

Comparative cost case



292 Oracle DBs to 3 IFLs on Existing Mainframe

DEMO: Fast Linux Provisioning

- Another benefit of virtualization is speed of provisioning
 - No additional resources required, no purchase necessary!
- Coupled with standardization, reduces complexity
- Need a new machine? Let's see how fast we can get one...

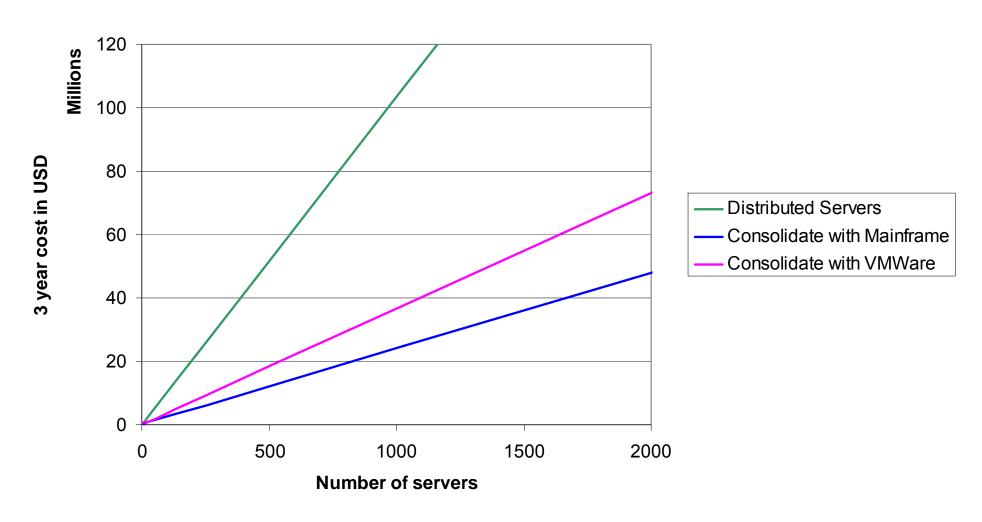
What About Using VMWare On Intel?

- VMWare lacks the consolidation efficiency of z/VM
- Less efficient use of memory and storage
- Less efficient use of processors

| | z/VM | VMWare |
|---|-----------------|------------|
| Maximum memory per virtual Linux server | More than 256GB | 16GB |
| Maximum CPU's per virtual Linux server | Up to 64 | Up to 4 |
| Maximum "Active virtual memory" supported | Up to 8TB | 16,384MB |
| Maximum virtual CPU's per core | Thousands | Up to 8 |
| Maximum real memory | Up to 256GB | Up to 64GB |
| Maximum virtual servers per machine | Thousands | 128 |

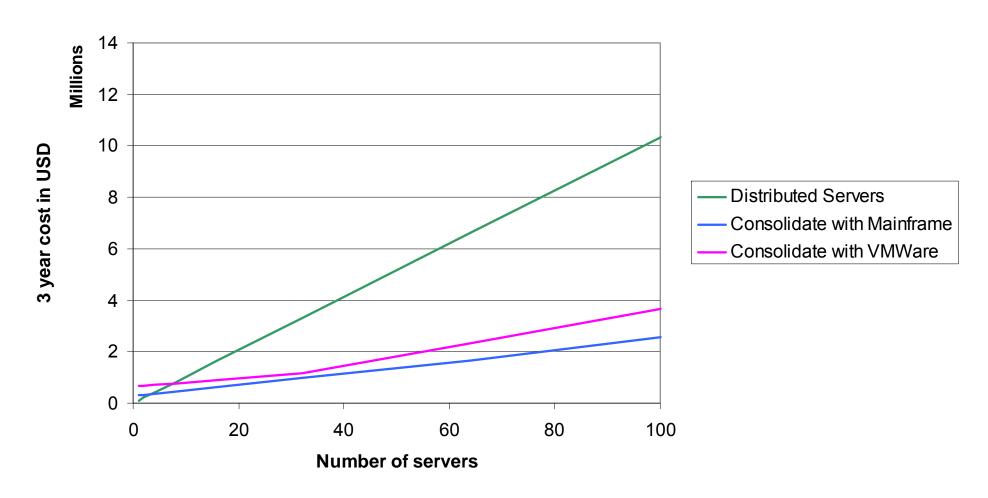
Result: Consolidation On z/VM Saves The Most Money

Comparison of consolidation options



Cost of Different Linux Consolidation Solutions (Zoom On 0-100 Servers)

Comparison of Consolidation TCO



Do YOU Need To Consolidate?

- I/T department whose budget is consumed by operating cost?
- Contemplating new data centers due to power or floor space constraints?
- Need a systematic site failover plan for all applications and data?
- Quality of service issues?
- Lots of UNIX or Linux servers?
- Lots of small database servers scattered around (including Oracle)?



Service Oriented Finance Did A Roll-up Consolidation Of Linux Servers

I saved a lot of money by consolidating our Linux servers onto System z!



Service Oriented Finance CIO

