



# Pulse Comes To You 2012

Business Without **LIMITS**



**Cloud**

Rethink IT and Reinvent Business  
with **IBM SmartCloud**

# Pulse Comes to You 2012

Business without **LIMITS**

21 AUG 2012 | BANGKOK, THAILAND



## Accelerating Delivery with SmartCloud Continuous Delivery

*Bridging the Gaps Between Development and  
Operations*

**Desmond Koh**

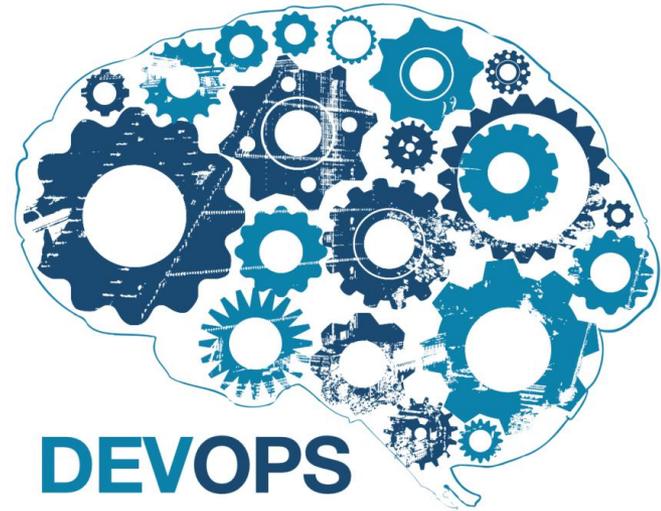
Cloud Computing Architect, Cloud Computing Client  
Engagement, IBM Software Group, Worldwide &

**Sachin Raj**

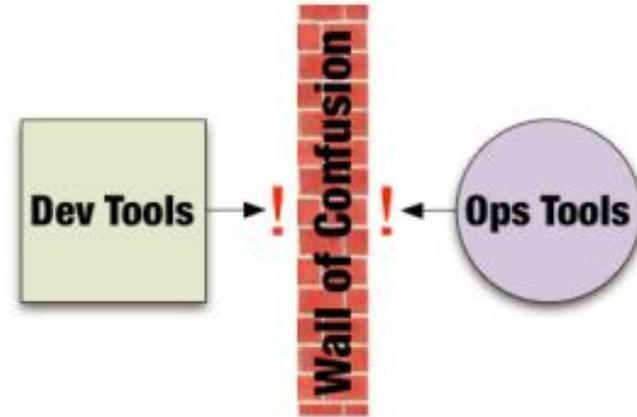
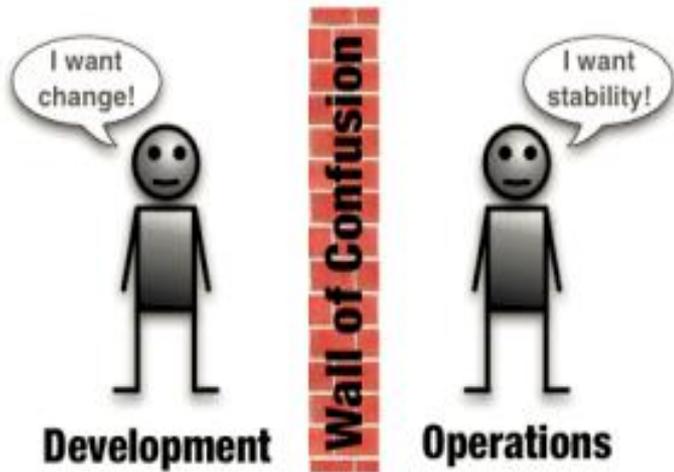
Technical Leader, Security Systems, IBM Software  
Group, ASEAN

# Agenda

- **Defining “DevOps”**
  - Concepts
  - Development and Operational Team Challenges
- **The “Everything” Factor**
- **IBM Solution**
- **Summary and Q & A**

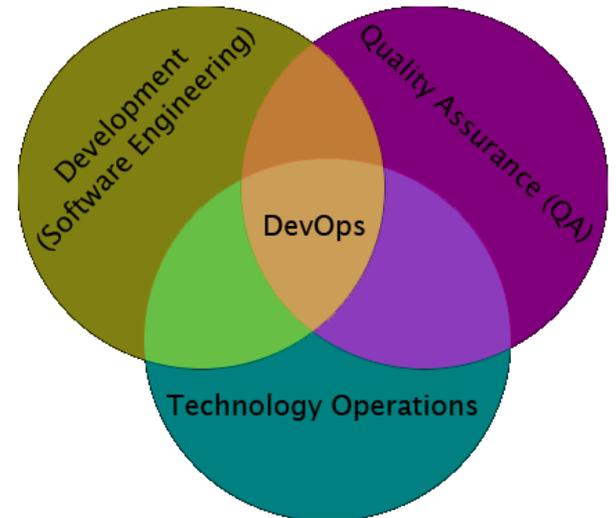


# Defining DevOps



*"DevOps" is an emerging set of principles, methods and practices for communication, collaboration and integration between software development (application/software engineering) and IT operations (systems administration/infrastructure) professionals*

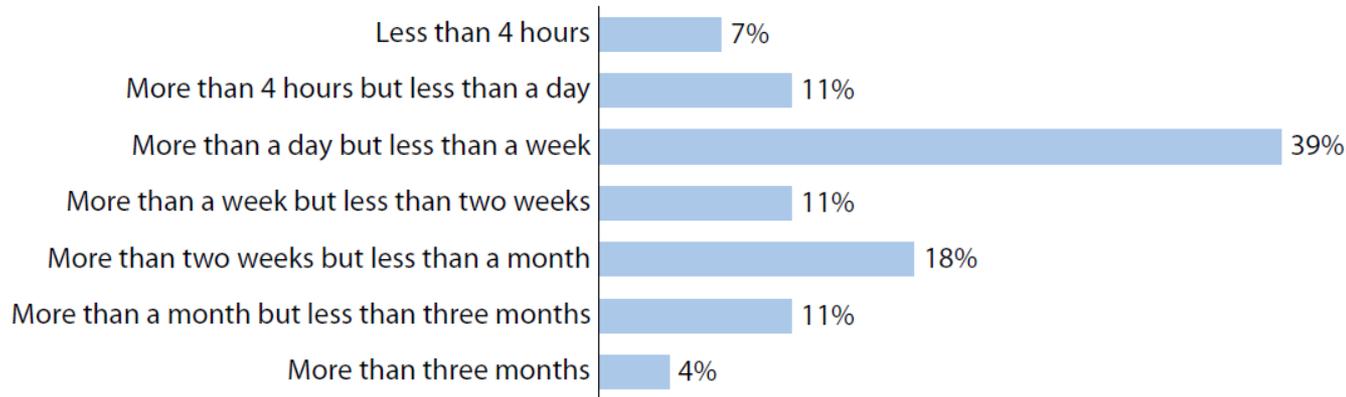
Source: <http://en.wikipedia.org/wiki/DevOps>



# What's the Challenge?

**Figure 4** How Long Does It Take To Release?

**“If you were to change one line of code on your project, how long would it typically take your organization to push the resulting change into production?”**



Base: 101 IT professionals involved in or aware of their company's release management processes  
(percentages do not total 100 because of rounding)

Source: Q4 2010 Global Release Management Online Survey

58422

Source: Forrester Research, Inc.

***“A twice-a-year update may be fine in slow-moving industries, but it doesn't work so well if your competition is introducing new customer Web self-service features or snazzy new iPad apps every time you turn around”***

# Dev and Ops – A tale of two Departments

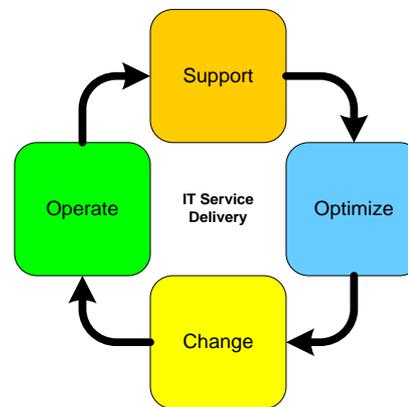
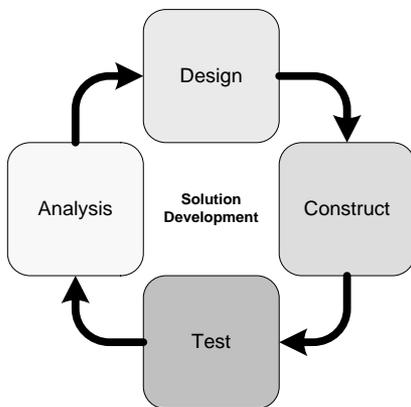
## Typical IT Life Cycle

*Conflicting Incentives*

*Speed of Delivery*

*Stability*

Business Need



IT Service

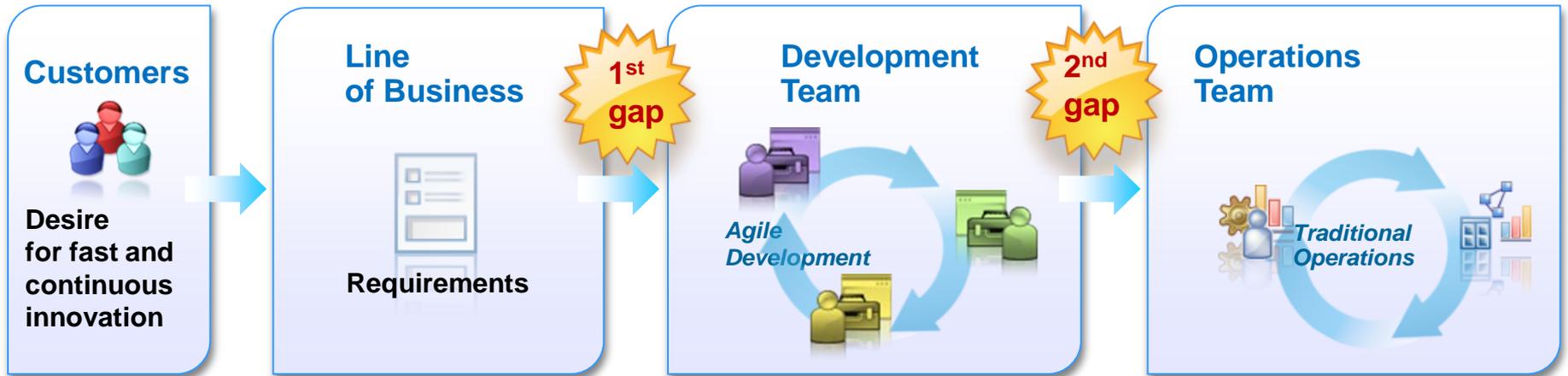
*Unstructured Communication*

*Ineffective Coordination*

*Insufficient Collaboration*

# Delivery Challenges

*Today's business and technical needs are pushing traditional delivery approaches to the breaking point*



Technical Challenges

**Scale**

**Complexity**

**Time Pressures**

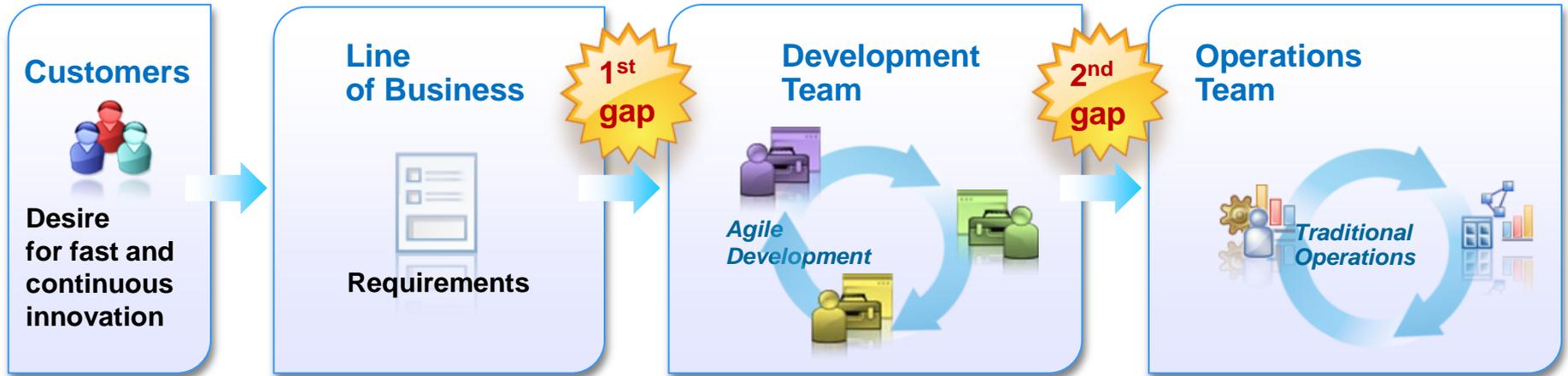
Technical Trends

Social

Local

Mobile

# Concrete Problems



Technical Challenges

Production and test environments too different

Disparate change management

Technical Trends

Disparate notions of quality

**Scale**

**Complexity**

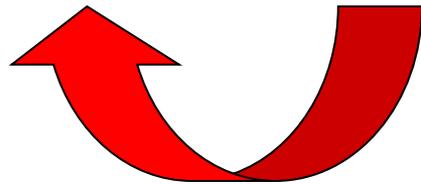
**Time Pressures**

Social

Local

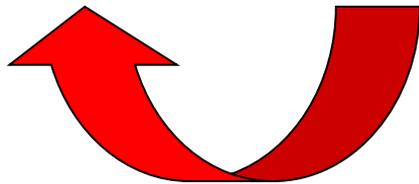
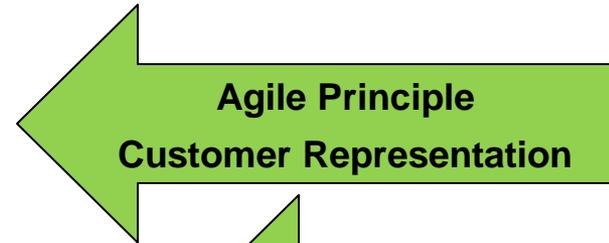
Mobile

# IT - Development Team Challenges



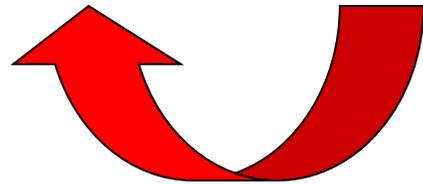
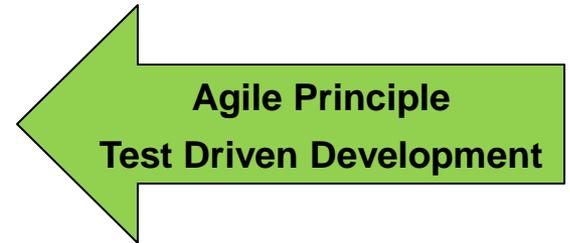
**Requirements Churn**

Changing Requirements



**Quality Churn**

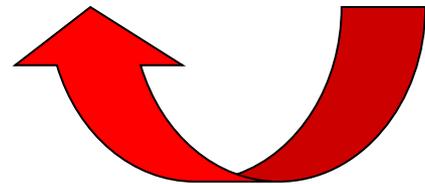
Persistent Defects



**Deployment Churn**

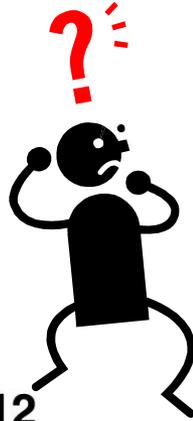
It works in Development!!!

Configuration Misses



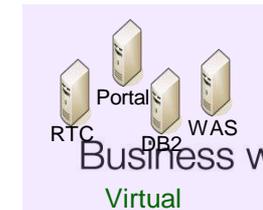
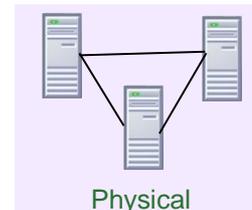
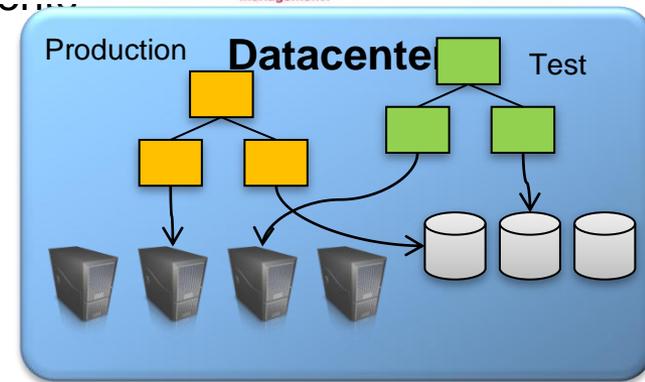
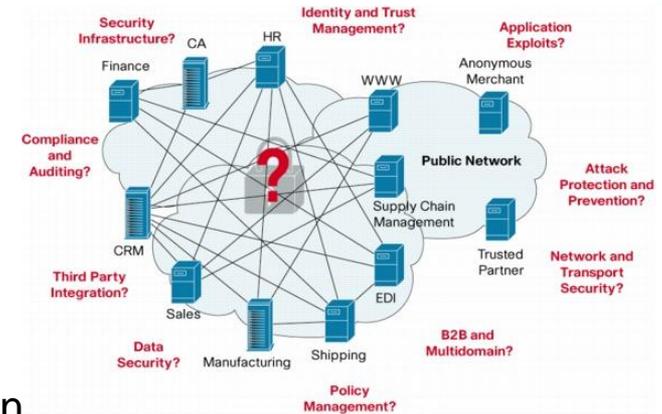
**Support Churn**

Performance, Availability,  
Reliability, Maintainability



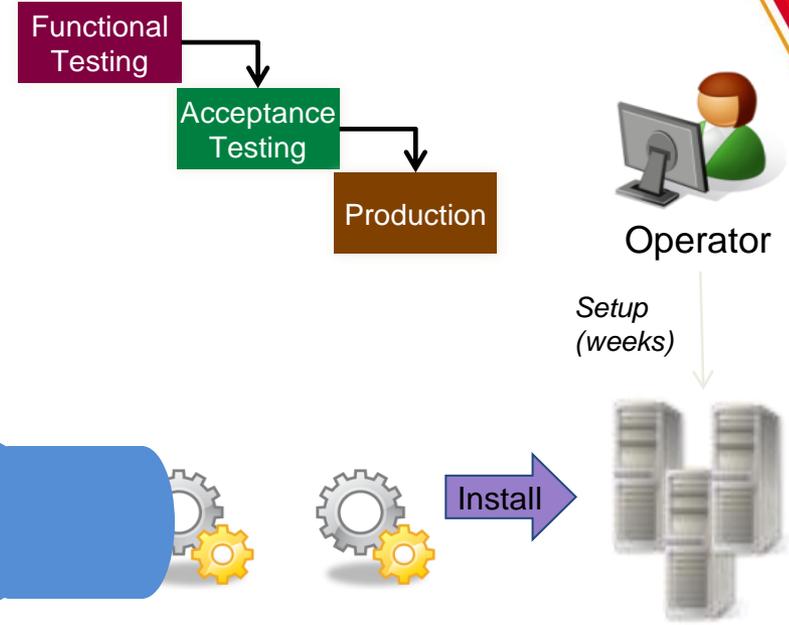
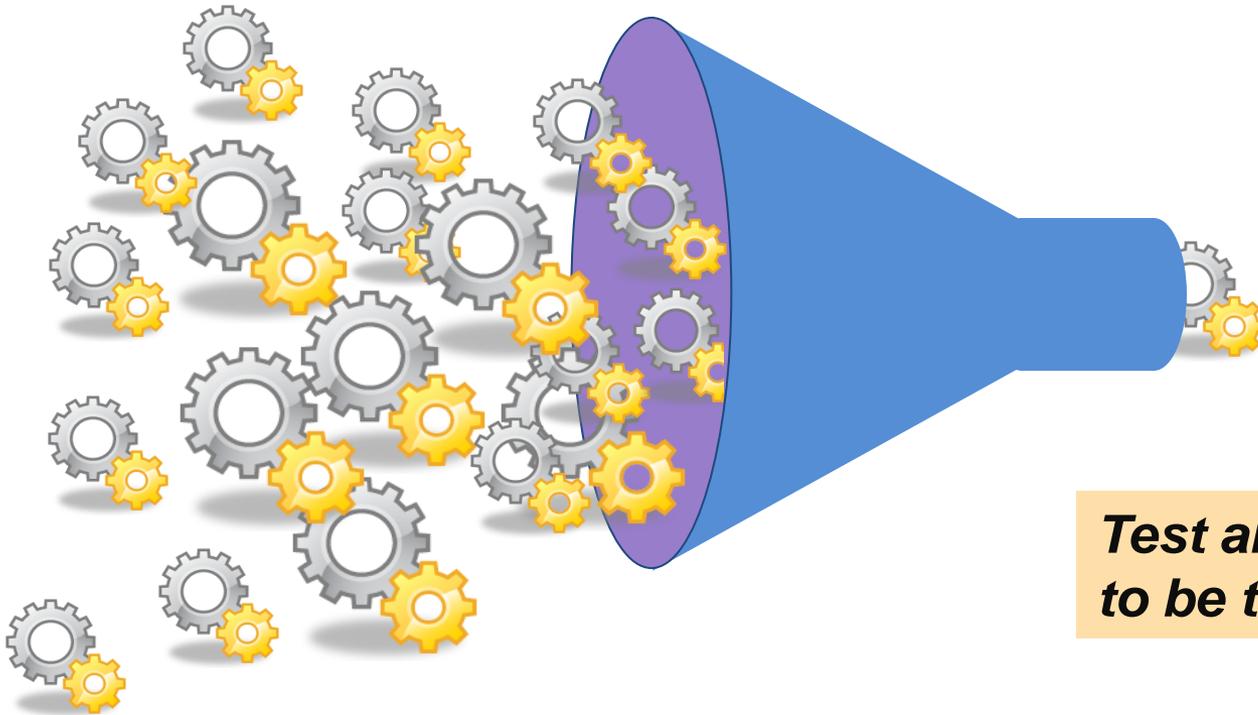
# IT - Operational Team Challenges

- **Increased Application Complexity**
  - Systems of Systems
  - Integration with internal, external systems
  - Heterogeneity in application environments
- **New Target Landscapes**
  - Physical, Virtual, Cloud environments
  - Development, Staging, QA, Production, DR environments
- **Organizational Challenges**
  - Out-source, off-shore developments
  - Governance and Security



# Mismatch in Delivery Speed.... More so with Agile..

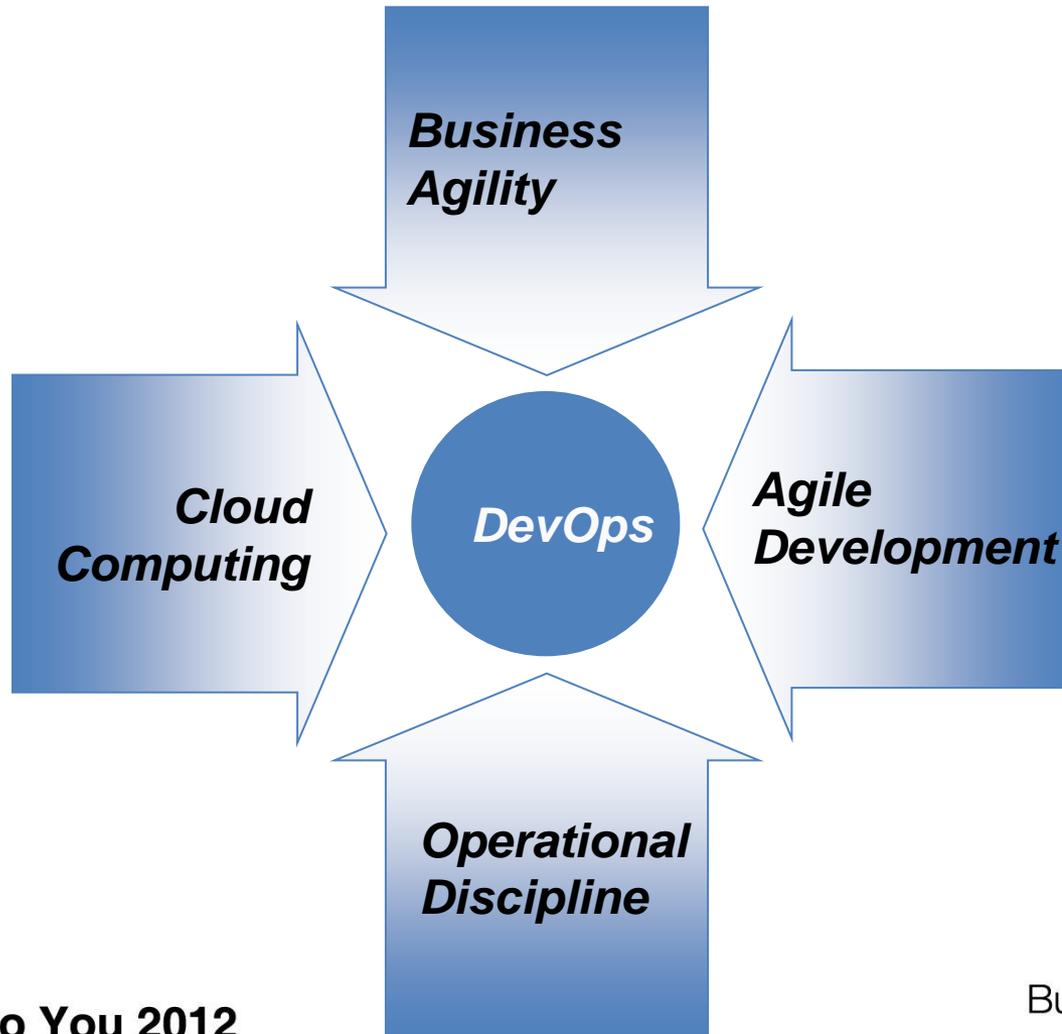
Development  
Changes



*Test and Ops can appear  
to be the bottlenecks*

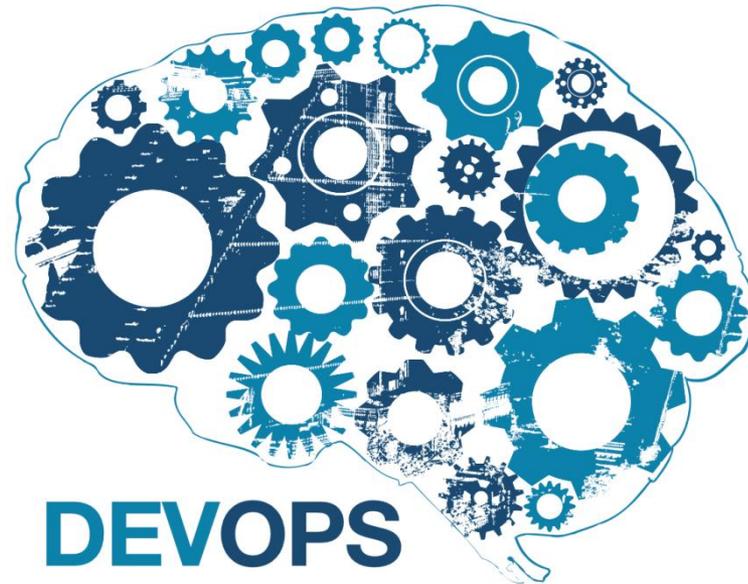
# DevOps: The time is now

*Four key drivers are making DevOps a 2012 imperative for all organizations.*



# Agenda

- **Defining “DevOps”**
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  - Development and Operational Team Challenges
- **The “Everything” Factor**
- IBM Solution
- Summary and Q & A



# How do we make this happen?

**Automate** *Everything*

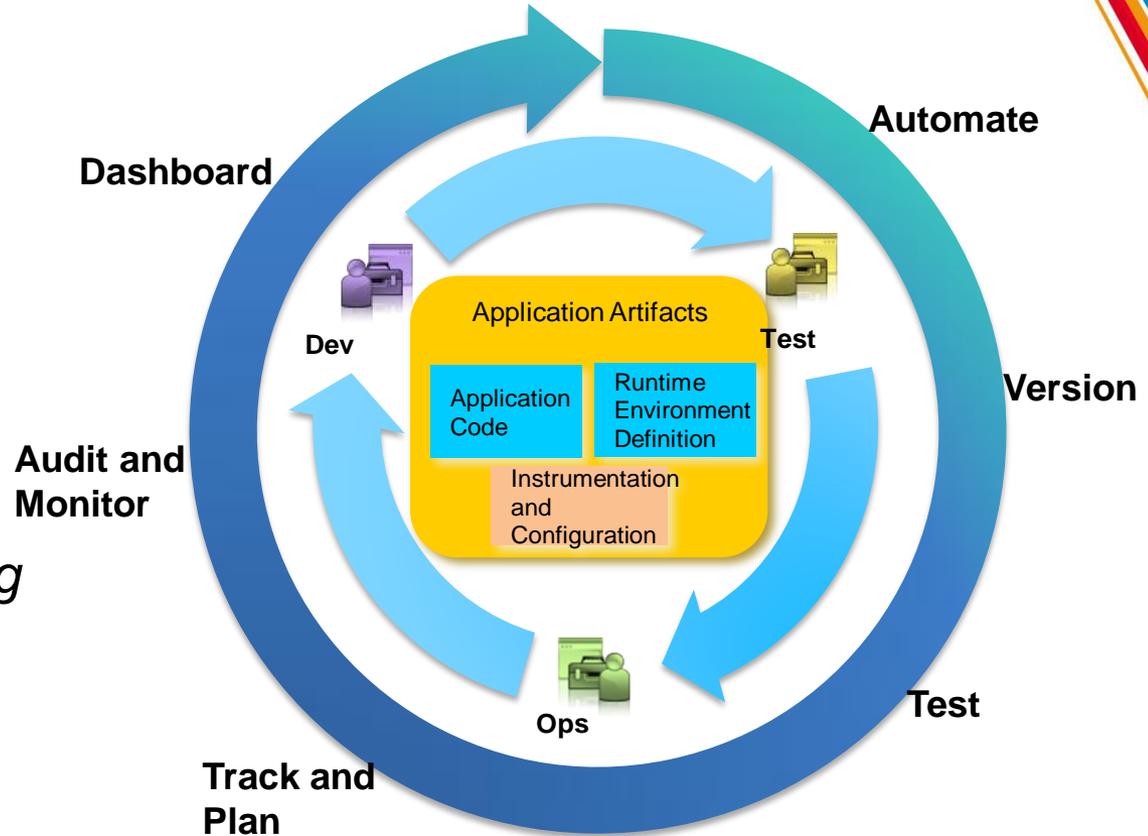
**Version** *Everything*

**Test** *Everything*

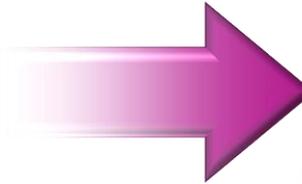
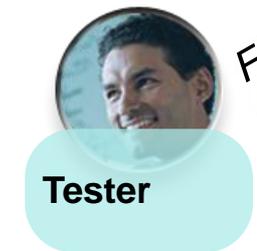
**Track and Plan** *Everything*

**Audit and Monitor** *Everything*

**Dashboard** *Everything*



# Automate Everything



- Repeatability
- Reliability
- Consistency



# Manual Configuration

## Installation Instructions

### RedHat Linux

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2. Duis aute irure dolor in reprehenderit in voluptate velit esse cillum dolore eu fugiat nulla pariatur. Excepteur sint occaecat cupidatat non proident, sunt in culpa qui officia deserunt mollit anim id est laborum.

### Apache Web Server

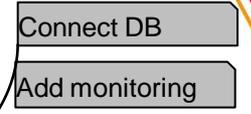
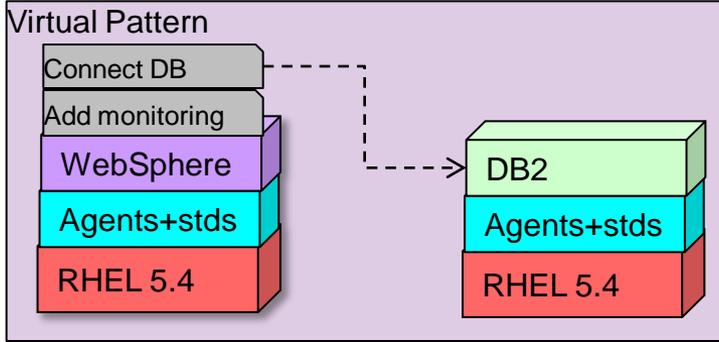
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### Python

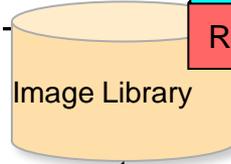
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3. vel illum qui dolorem eum fugiat quo voluptas nulla pariatur?



# Automating Provisioning: Pattern definitions in the cloud

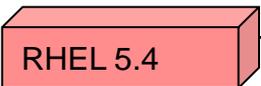


## Define Patterns

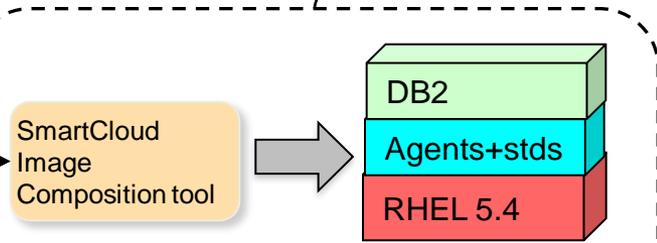
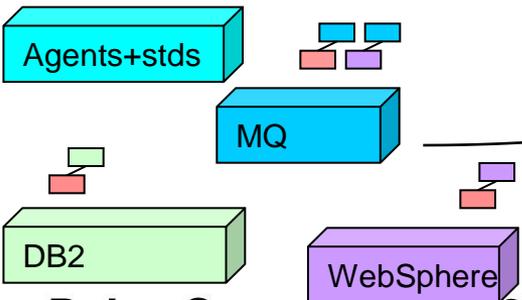


Version control through image library

## Bring OS



## Bring Software



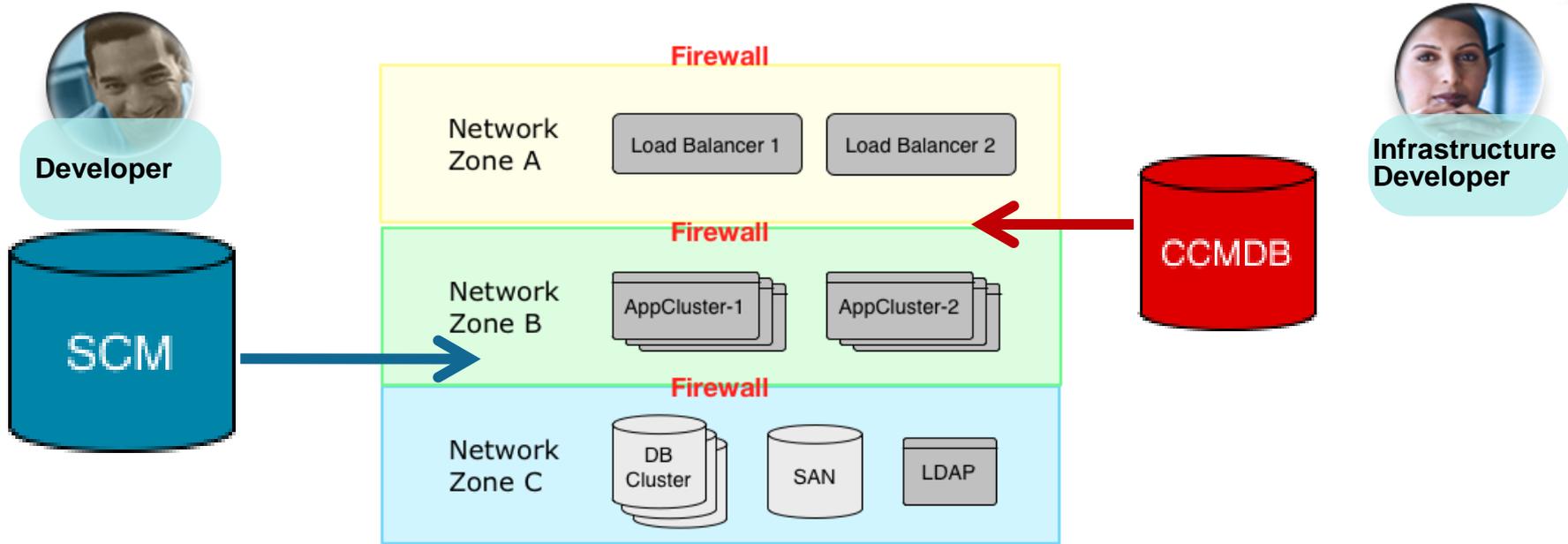
## Assemble and build

images

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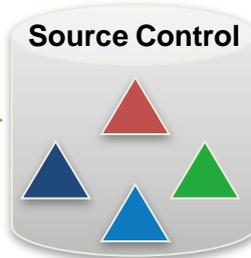
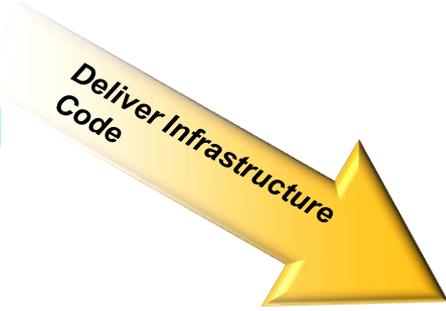
# Problem: Disparate Change Management



But...

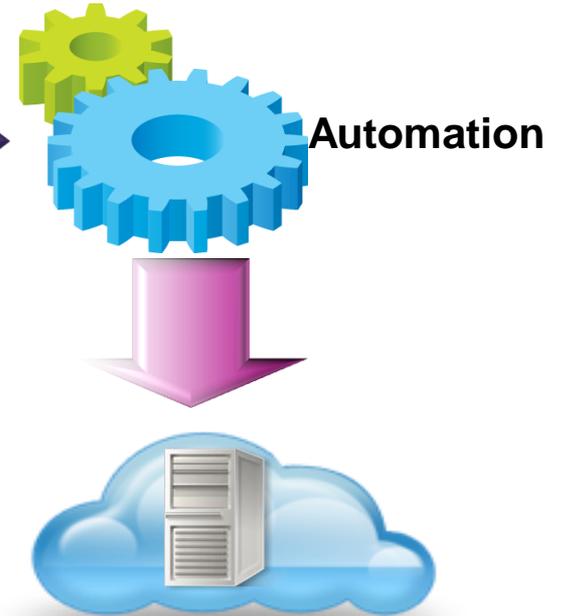
- If everything is code, then everything is editable.
- If everything is editable, then everything is versionable.
- If you want sanity, version everything *together*

# Version Everything: Unified Change Management of "Source"

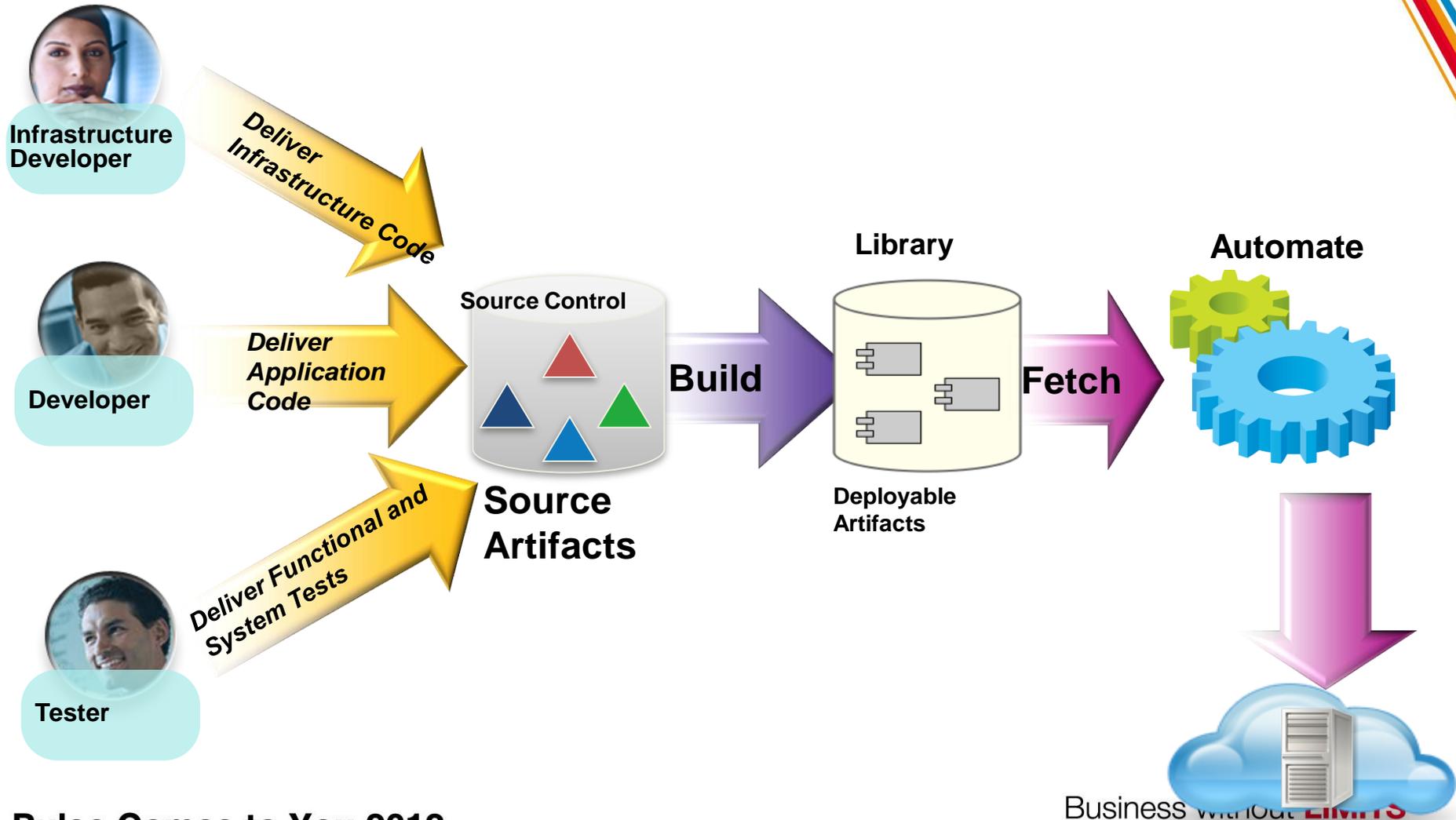


- If everything is automatic, then everything can have bugs.
- If everything can have bugs, then everything needs to be tested.

So...

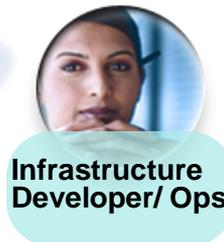


# Version Everything: *Library of Deployable Artifacts*



# Test Everything

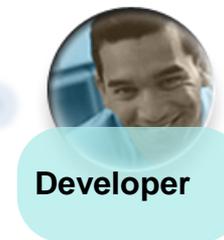
- ✓ Did deployment succeed?
- ✓ Are transactions succeeding?
- ✓ Is performance OK?
- ✓ Any new errors in the logs?



Infrastructure configuration



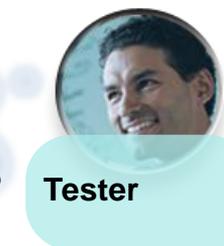
- ✓ Did the application compile?
- ✓ Is the Build OK?
- ✓ Did the Unit Tests Pass?



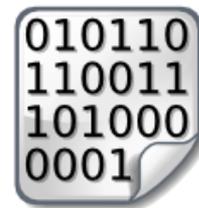
Application Install & Config



- ✓ Can I get the build installed?
- ✓ Did my functional tests pass?



Functional and System Tests



# Test Everything:

*Continuous, automatic testing across the lifecycle*



**Infrastructure Developer**



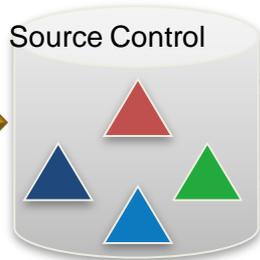
**Developer**



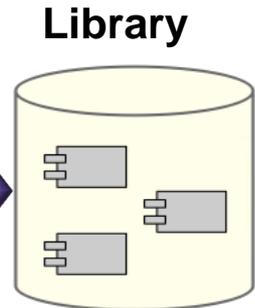
**Tester**



Did the app compile?  
Did unit tests pass?  
Did the app get packaged OK?

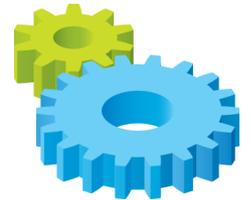


**Build**



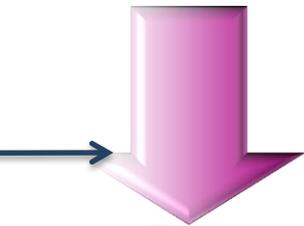
**Fetch**

**Automate**



Did deployment succeed?  
Did BVT/Smoke test succeed?

Did system tests succeed?  
Are performance tests succeeding?  
Are there any new errors in the logs?  
Are transactions succeeding?



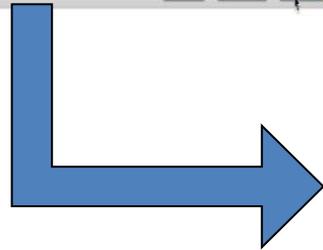
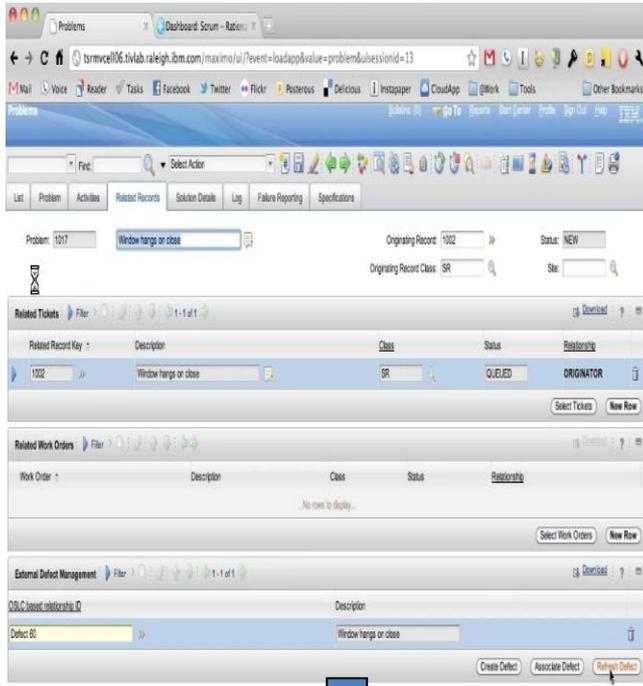
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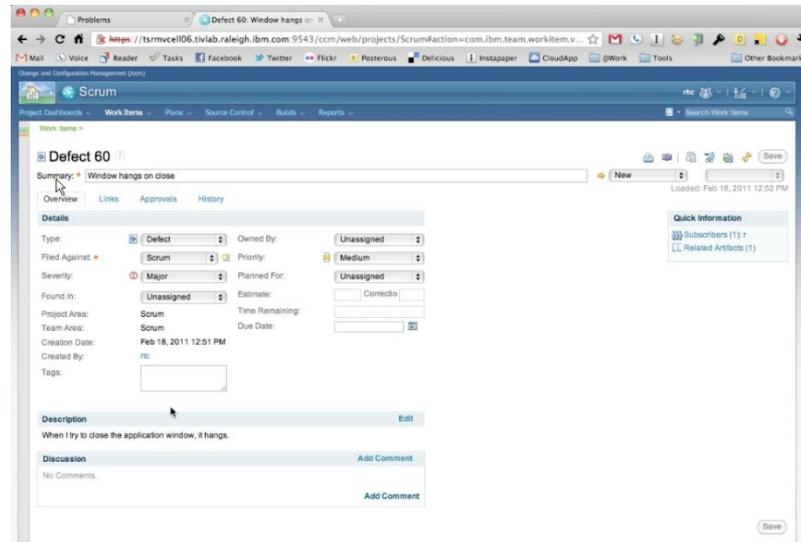
# Track and Plan Everything



Bob (Operator)

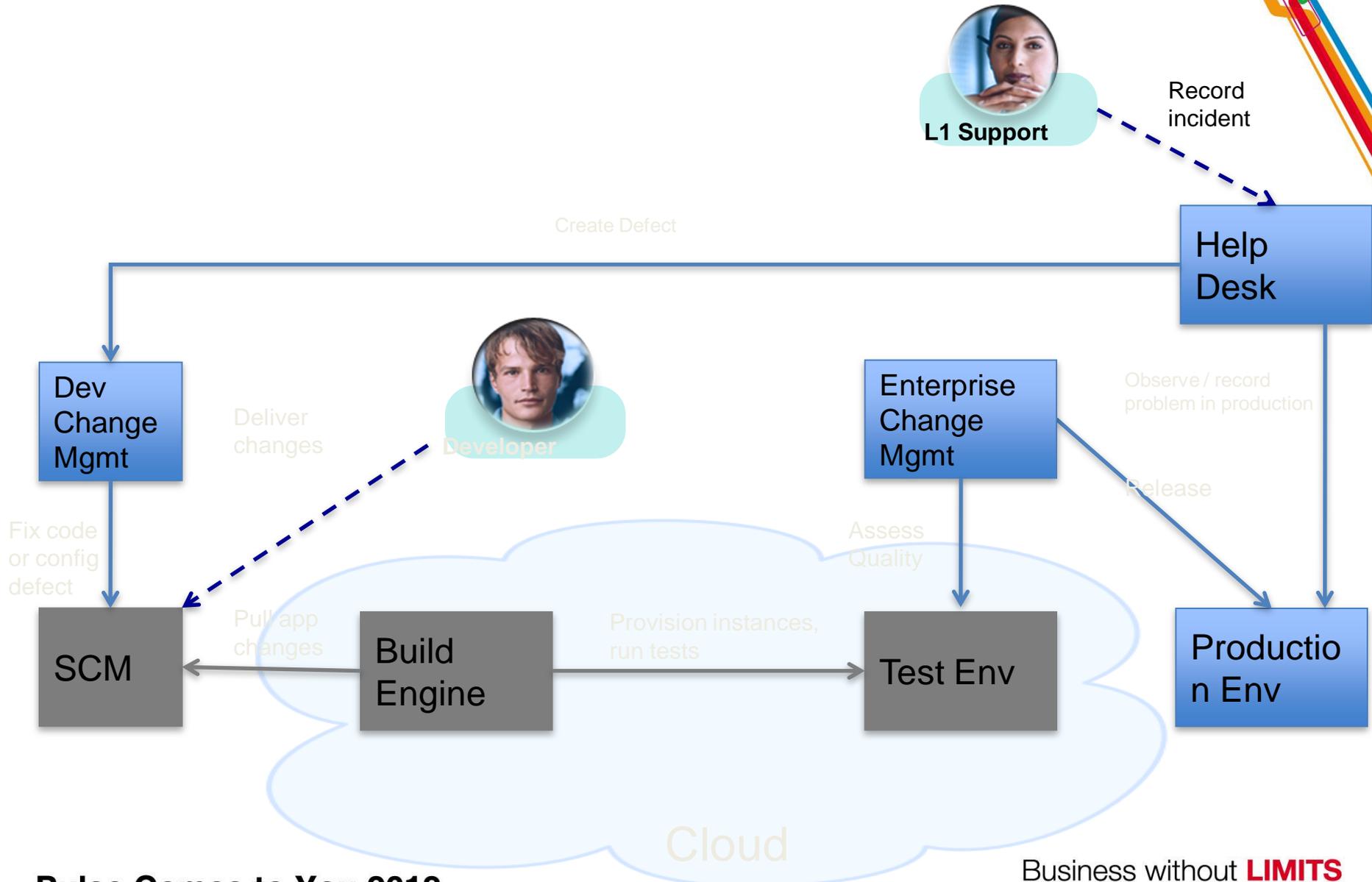


Marco (Developer)



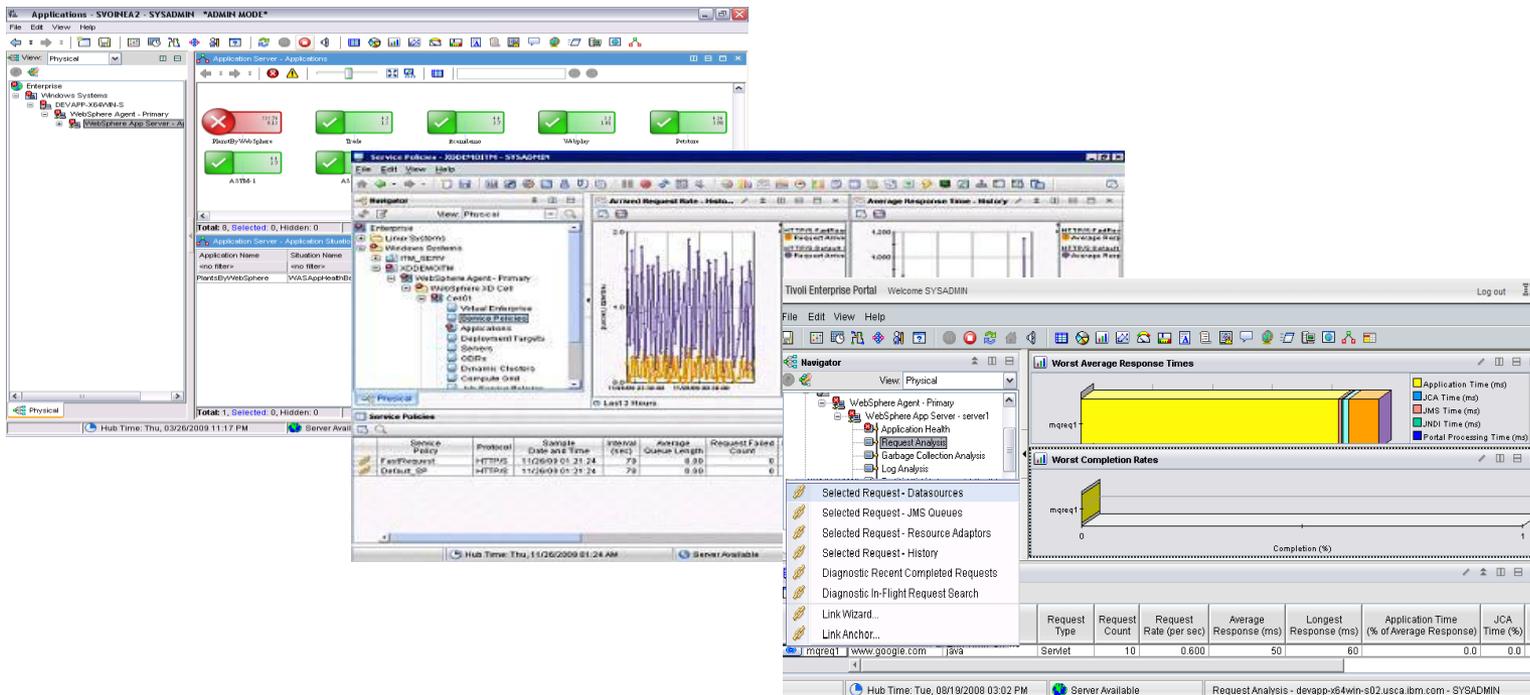
eb (ester)

# Help Desk/Dev Collaboration



# Instrument and Audit Everything

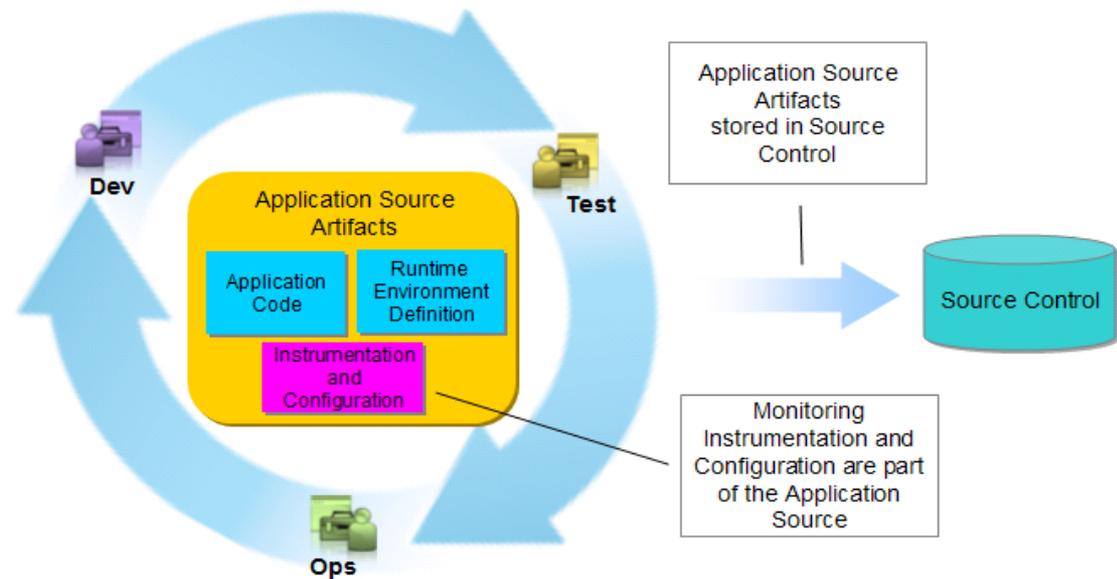
- Monitoring agents instrument the application; audit logs capture instrumentation of the deployment actions; work items instrument people's activities
- This helps us track who did what to whom, and gathers the data that we need so that we can report on everything.



# APM for DevOps Basic Scenario

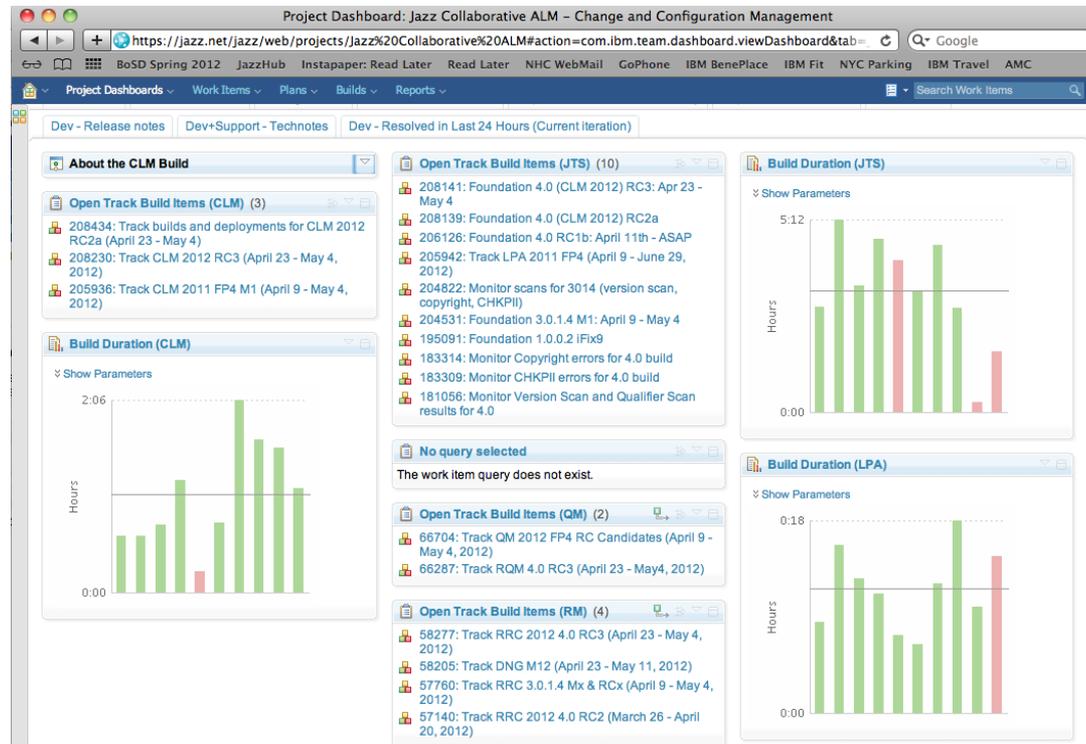
- Monitoring instrumentation and thresholds are defined in the requirements gathering and development cycles and stored in Source Control
- The application is tested using monitoring tools. Instrumentation and metric thresholds are updated based on test results, if needed

- If a production problem occurs, Development is familiar with both the monitoring tools and the production environment, resulting in a much lower Mean Time To Repair.
- At any time during the cycle, instrumentation and/or configuration (metrics) can be updated.
- **Analytics** automatically provide best practice information



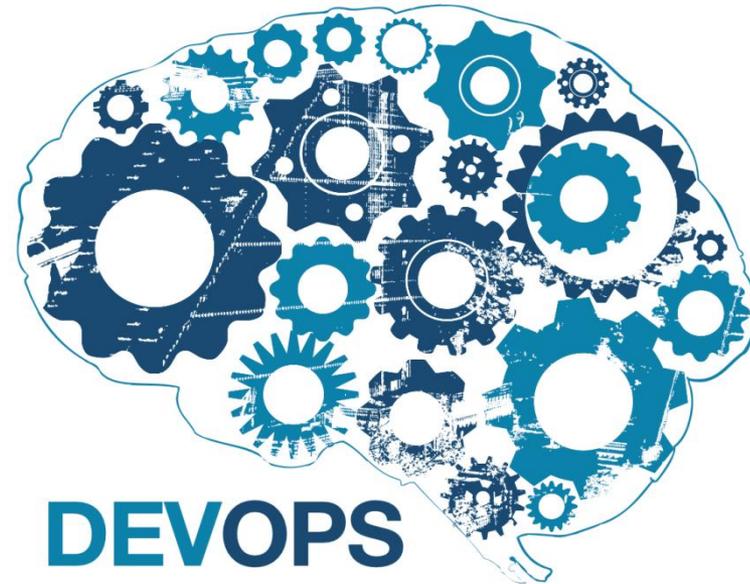
# Dashboard Everything

- Build quality and status, application performance, production troubles, application status, team efficiency, and bottlenecks should all be visible via dashboards.
- This helps us understand how the applications, infrastructure, and team are doing and how they can improve.



# Agenda

- Defining “DevOps”
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# Rational & Tivoli integrations

*helping bridge service delivery gaps and enabling innovation*

## Design and Deployment Planning

Integrate and automate deployment planning processes across development & operations

Ensure asset & configuration details are shared and synchronized across asset stores.

## Environment Setup, Testing, Deployment and Monitoring

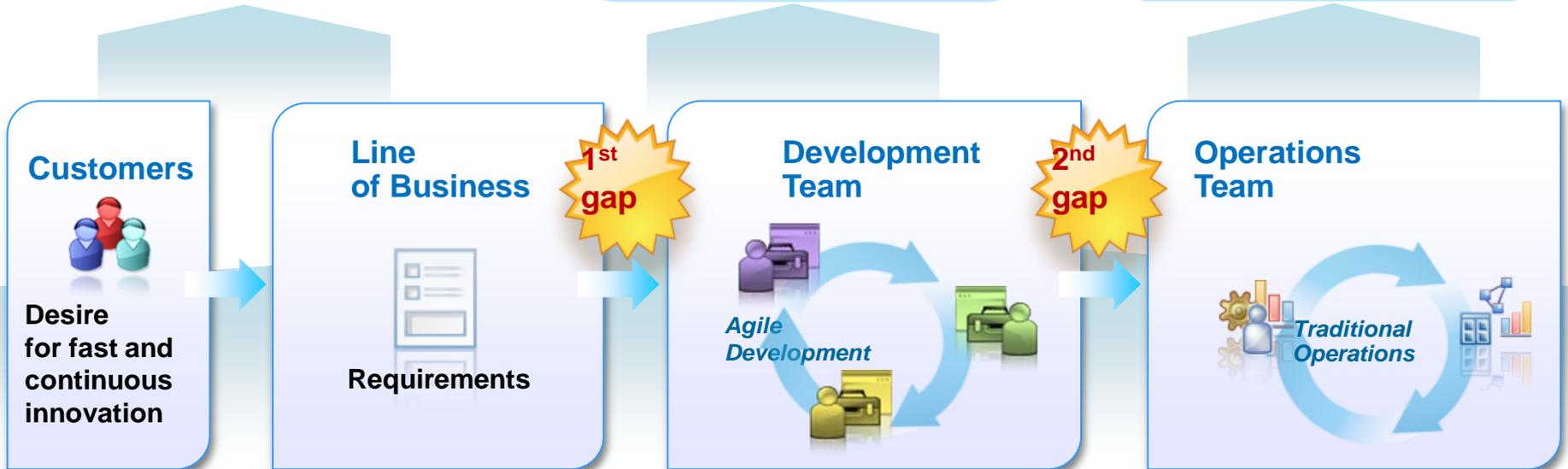
Leverage integrated tools for discovery & accelerating provisioning of test lab & production environments.

Improving app performance by replicating “real world” environments - faster testing & problem resolution

## Issue Identification and Resolution Management

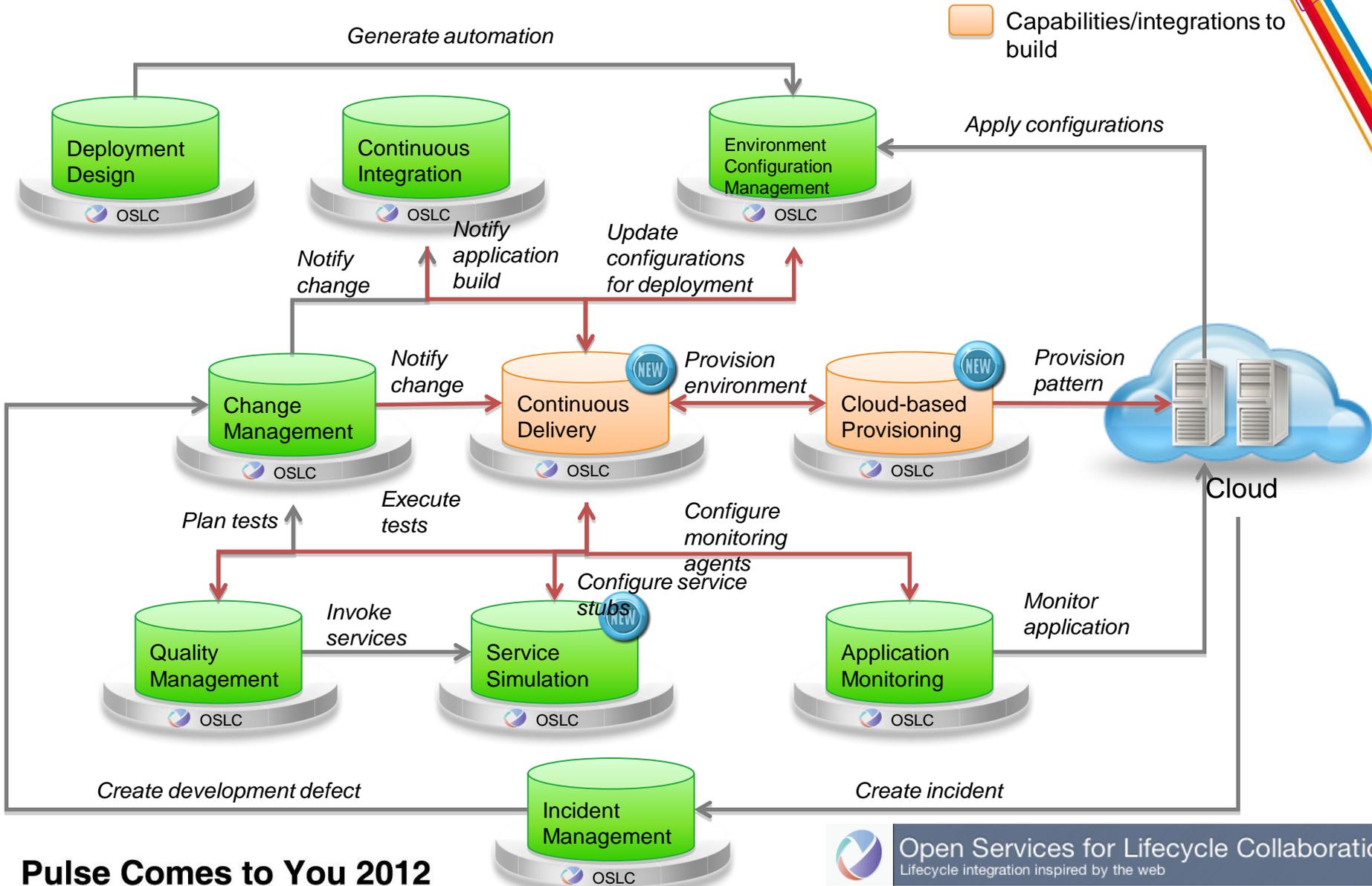
Resolving problems quicker by sharing problem & ticket information

Ensuring tracking tools for production problems and application fixes remain synchronized



# Integrated capabilities for DevOps

Using open services to drive continuous lifecycle management



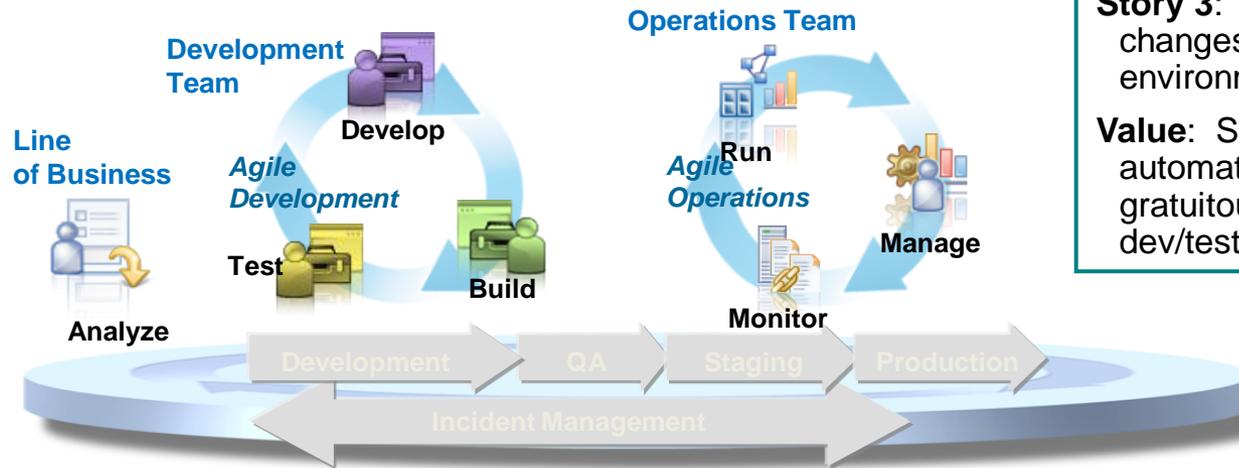
# DevOps Scenarios

**Story 1:** Dev and Ops collaborate to develop environment definitions

**Value:** Ensures that Dev understands and deals with production-like environments; avoids architectural miscommunications

**Story 2:** Testing application changes continuously by Dev and Test teams

**Value:** Shared technology ensures testable environments and script reuse for repeatable delivery; Test org always has known good builds, properly deployed.



**Story 3:** Deliver application changes into multiple environments

**Value:** Shared technology and automation ensures no gratuitous differences between dev/test and prod.

**Story 6:** Manage the entire delivery pipeline with end-to-end visibility and dashboards

**Value:** Enables end-to-end delivery metrics and visibility into bottlenecks.

**Story 5:** Dev and Ops use the same analysis and instrumentation in dev, test, and ops (APM designed with app)

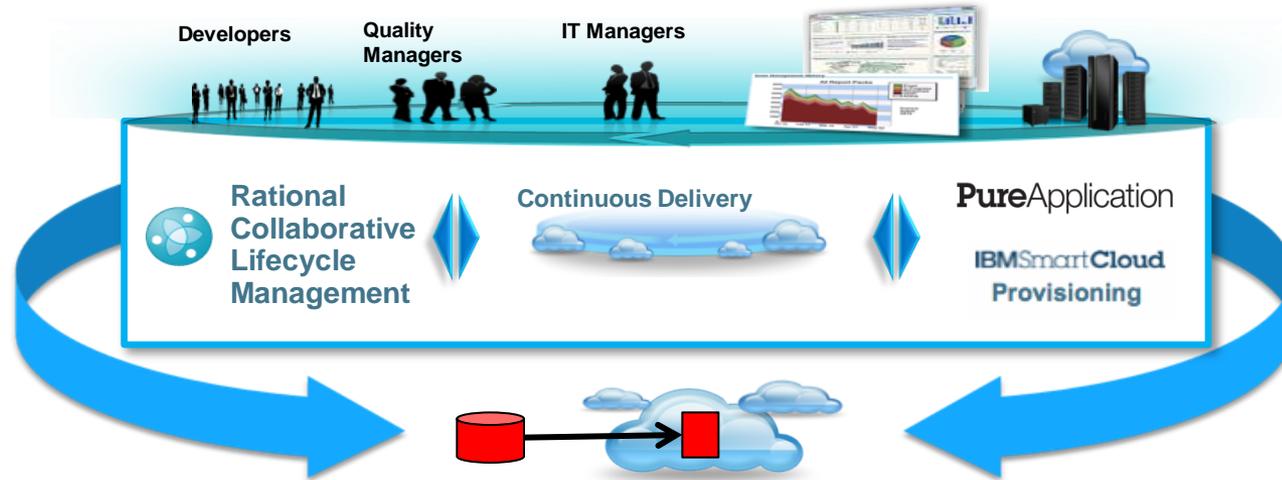
**Value:** Ensures a common understanding of quality and performance (and no fingerpointing)

**Story 4:** Collaborative incident management

**Value:** ensures an integrated process for reproducing and resolving defects and issues between dev, test, and ops.

# IBM SmartCloud Continuous Delivery

*Extending Agile disciplines through delivery*



## Client Value

- Reduce risk, improve quality; manage change from development to deployment
- Improve efficiency, accelerate delivery; automated handover between processes
- Optimize resources; workload pattern composition delivery

## Targeted Entry

- Development team extending Agile into rapid workload deployment in the cloud
- Operation teams delivering scalable, continuous delivery services to the development organization

# SmartCloud Continuous Delivery ROI

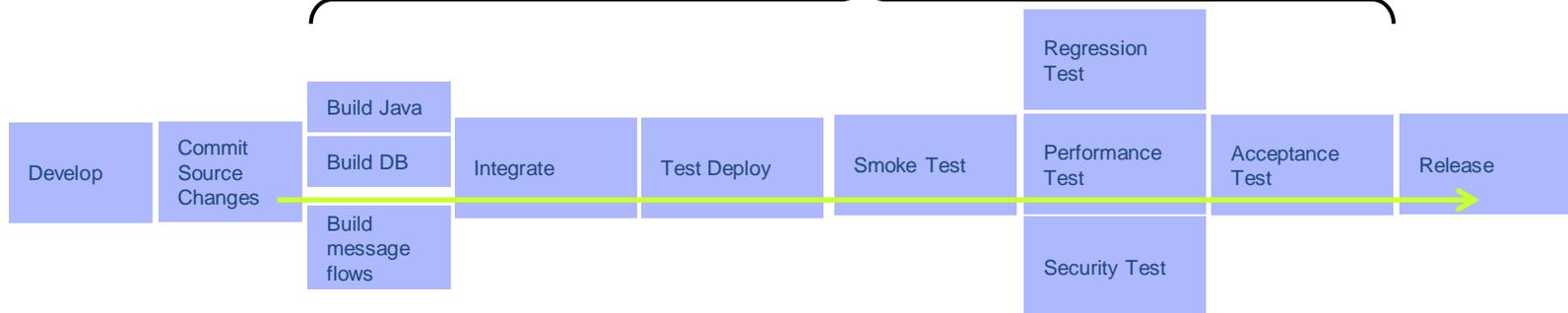
## Reduce cycle times and improve delivery throughput

- ✓ Build / Deployment Automation improves cycle times
- ✓ Cloud improves parallelism of testing activities
- ✓ Production-like environments reduces test failure points

## Customer DevOps success Examples:

ANZ: \$4M savings; 35% improvement in Test Productivity  
SunTrust: 46% improvement in Software delivery frequency

Typical Duration ~ 1-2 days (reduced from 1 week)



## Improve Quality

- ✓ Production-like environments for dev-test reduces number of production defects
- ✓ Automated tests within continuous delivery
- ✓ Monitoring reduces problem resolution times (2013)

## Delivery simplification

- ✓ Initiate collaboration between Dev/Ops to stimulate cultural change
- ✓ Standardized cloud environments increases testing reliability and supportability
- ✓ Support Agile Development Practices

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**Thank You**





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**Cloud**

Rethink IT and Reinvent Business  
with **IBM SmartCloud**